

JOE MOROLONG LOCAL MUNICIPALITY



JOE MOROLONG
LOCAL MUNICIPALITY

(NC 451)

In-Year Report of the Municipality

Prepared in terms of Local Government: Municipal Finance Management Act No.56 of 2003; Municipal Budget and Reporting Regulations

Mid-Year Budget & Performance Assessment for the period 1 July 2024 to 31 December 2024

Table of Contents

Contents

Glossary.....	3
PART 1	5
Section 1: Introduction	5
PART 2	7
Section 2: Report of the Mayor	7
Section 3: Executive Summary.....	10
Section 4: Resolutions.....	15
Section 5: In-year budget statement tables.....	16
PART 3 – SUPPORTING DOCUMENTATION.....	23
Section 6 – Debtors' analysis	23
Section 7 – Creditors' analysis	24
Section 8 – Investment portfolio analysis.....	25
Section 9– Allocation and grant receipts and expenditure	26
Section 10 – Expenditure on councillors and board members allowances and employee benefits	28
Section 11 – Actual and Revised Targets for Cash Receipts	30
Section 12 – Capital programme performance.....	31
12.2.3 Supporting Table SC13c	41
PART 4 – MID-TERM ORGANISATIONAL PERFORMANCE	44
PART 5 – SUPPORTING DOCUMENTATION.....	48
Section 13- Performance Assessments of the Departments	48
Section 14: Municipal Manager’s Quality Certificate	72

Glossary

Adjustments Budget – Prescribed in section 28 of the MFMA. The formal means by which a municipality may revise its annual budget during the year.

Allocations – Money received from Provincial or National Government or other municipalities

AFS- Annual Financial Statements

Budget – The financial plan of the Municipality

Budget Related Policy – Policy of a municipality affecting or affected by the budget, examples include tariff policy, rates policy and credit control and debt collection policy

Capital Expenditure - Spending on assets such as land, buildings and machinery. Any capital expenditure must be reflected as an asset on the Municipality's Statement of Financial Performance

Cash Flow Statement – A statement showing when actual cash will be received and spent by the Municipality. Cash payments do not always coincide with budgeted expenditure timings. For example, when an invoice is received by the Municipality it is shown as expenditure in the month it is received, even though it may not be paid in the same period

CFO - Chief Financial Officer

DORA – Division of Revenue Act. Annual legislation that shows the total allocations made by national to provincial and local government

Equitable Share – A general grant paid to municipalities. It is predominantly targeted to help with free basic services

Fruitless and wasteful expenditure – Expenditure that was made in vain and would have been avoided had reasonable care been exercised

GFS – Government Finance Statistics. An internationally recognised classification system that facilitates like for like comparison between municipalities

GRAP – Generally Recognised Accounting Practice. The new standard for municipal accounting and basis upon which AFS are prepared.

IDP – Integrated Development Plan. The main strategic planning document of the Municipality

KPI's – Key Performance Indicators. Measures of service output and/or outcome

MFMA – The Municipal Finance Management Act – No. 53 of 2003. The principal piece of legislation relating to municipal financial management.

MTREF – Medium Term Revenue and Expenditure Framework. A medium-term financial plan, usually 3 years, based on a fixed first year and indicative further two years budget allocations. Also includes details of the previous three years and current years' financial position

NT – National Treasury

Operating Expenditure – Spending on the day-to-day expenses of the Municipality such as salaries and wages

Rates – Local Government tax based on the assessed value of a property. To determine the rates payable, the assessed rateable value is multiplied by the rate in the rand

R&M – Repairs and maintenance on property, plant and equipment

SCM – Supply Chain Management

SDBIP – Service Delivery and Budget Implementation Plan. A detailed plan comprising quarterly performance targets and monthly budget estimates.

Unauthorized expenditure – Generally, spending without, or in excess of, an approved budget

Vote means one of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments or functional areas of the municipality; and which specifies the total amount that is appropriated for the purpose of the department or functional area concerned.

Zero Based Budgeting means as opposed to incremental budgeting, zero-based budgeting means that each year's budget is drawn up independently from that of the previous year. This means that items are not included simply because they were in the previous budget. Each item has to be justified and motivated for and the purpose of each item is considered. All items in the capital are treated on a "zero-basis"

PART 1

Section 1: Introduction

Purpose

To inform Council of progress made in the implementation of the budget and the performance outcomes in respect of the first six months of the 2024/25 financial year, and to recommend whether an adjustments budget is necessary.

Background

In terms of Section 72 of the Local Government: Municipal Finance Management Act, 2003 (Act 56 of 2003):

- 1) The accounting officer of a municipality must by 25 January of each year -
 - (a) assess the performance of the municipality during the first half of the financial year, taking into account –
 - the monthly statements referred to in section 71 for the first half of the financial year;
 - the municipality's service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;
 - the past year's annual report, and progress on resolving problems identified in the annual report; and
 - the performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 from any such entities; and
 - (b) submit a report on such assessment to –
 - the mayor of the municipality
 - the National Treasury; and
 - the relevant Provincial Treasury.
- 2) The statement referred to in section 71(1) for the sixth month of a financial year may be incorporated into the report referred to in subsection (1) (b) of this section.
- 3) The accounting officer must, as part of the review -
 - make recommendations as to whether an adjustments budget is necessary; and

- Recommend revised projections for revenue and expenditure to the extent that this may be necessary.

Thereafter, the mayor must, in terms of Section 54(1):

- Consider the report;
- Check whether the municipality's approved budget is implemented in accordance with the service delivery and budget implementation plan;
- Consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of the council following approval of an adjustments budget;
- Issue any appropriate instructions to the accounting officer to ensure-
 - (i) That the budget is implemented in accordance with the service delivery and budget implementation plan; and
 - (ii) That spending of funds and revenue collection proceed in accordance with the budget;
- Identify any financial problems facing the municipality, including any emerging or impending financial problems; and
- Submit the report to the council by 31st January of each year.

Contents of this report

With the concurrence of the Acting Chief Financial Officer, it was agreed that:

- (a) The Finance department prepared a report complying with the financial requirements of MFMA section 71. The mid-year budget statement for 2024/25 financial year will be submitted to all legislated parties by the 25th January 2025.
- (b) The outcomes of the above-mentioned reports and reviews form the basis of the mid-year budget and performance assessment.

PART 2

Section 2: Report of the Mayor

2.1 High level assessment of MFMA s71 financial reports for the past 6 months

Overall Performance Information

The year- to- date figures information as per the Table C1 of the monthly budget statement summary for the period ending 31st December 2024.

SUMMARY OF FINANCIAL INFORMATION

DESCRIPTION	ORIGINAL BUDGET R'(000)	YTD BUDGET R'(000)	YTD ACTUALS R'(000)	YTD ACTUALS VS BUDGET %	ACTUALS VS ORIGINAL BUDGET %
TOTAL OPERATING REVENUE	332 057	166 029	193 309	116.43%	58.22%
TOTAL CAPITAL REVENUE	125 755	62 878	11 468	18.24%	9.12%
GRAND TOTAL REVENUE	457 812	228 906	204 778	89.46%	44.73%
TOTAL OPERATING EXPENDITURE	421 562	210 783	202 829	96.23%	48.11%
TOTAL CAPITAL EXPENDITURE	137 121	70 836	54 504	76.94%	39.75%
SURPLUS/(DEFICIT)	(100 871)	(52 713)	(52 556)		39.75%

➤ Revenue

The total revenue performance in terms of year-to-date actuals is R205 million (Operating Revenue of R193 million and Capital Revenue R11 million). However, if we exclude grants and focus on the municipality's own revenue then performance is R47 million.

The municipality received grants from National and Provincial Departments as at December, which is R128 million for Equitable Share, R47 million for Municipality Infrastructure Grant (MIG), R51 million Water Services Infrastructure grant (WSIG), R3 million Financial Management Grant (FMG), R650 thousands for Library Grant, and R862 thousands for Expanded Projects Work Programme (EPWP).

➤ Operating Expenditure

Current expenditure is almost at 96% of the year-to-date budget, and operating expenditure is performing well.

Employee related cost and remuneration for Councillors at R63 million and R7.7 million are within the budget.

Bulk Electricity is overspending its already above by 12% against the Year-to-date budget, expenditure to date R7.8 million. The item was under budget and will be corrected during budget adjustment.

This expenditure item will continue to be monitored in order to avoid unauthorized expenditure.

➤ **Capital Expenditure**

Current expenditure 77% of the year-to-date budget. Water projects incurred expenditure during the month of December amounting to R54 Million.

Finance and administration spend R1.8 million, Roads R18 million, R5.8 million Waste water management and R27 million Water and R2.1 million sports and recreation project.

➤ **Cash flows**

The municipality closed the 2023/24 FY with a positive cash & cash equivalents balance of R17.7 million and increased this by R47.3 million during first 6 months resulting in a closing balance of R65 million. Closing balance of R65 million (R46 million cash and R19 million investments).

The municipality billed R28 million against Services Charges to date and Cash Flow is R41 million to date. We only managed to collect 148% of R28 millions of billed revenue (Property Rate and services). Most of the revenue emanate from previous years outstanding debtors. Total debtors amount R517 million.

➤ **High level SDBIP overall performance**

The Midyear assessment is based on the reviewed top level service delivery budget implementation plans for the period 1 July 2024 to 31 December 2024.

The performance of Directorates and the assessment of the service delivery performance during the period under review are highlighted under Part 5

➤ **Financial Problems or Risk Facing the Municipality**

Municipality is depended on grants and the majority of residents that fall within the municipality is almost 95% indigent. The Municipality is only collecting revenue in Van Zylrus and Hotazel which are also having challenges with settling their accounts. It is a known fact that due to the non-payment of debtors and endemic poverty in the area, the collection rate for municipal services and Rates debt recovery is low.

This has a detrimental effect on the municipality's financial resources. Financial administration should be the second most important focus point of municipality with basic service delivery as the most important. Any additional resources should be directed towards developing a financial administration turnaround strategy.

the turnaround strategy on in-service training and assistance on every aspect of financial administration with detail to the lowest level and administrative powers be delegated to the lowest level without impeding on proper internal control.

2.2 Potential impact of the national and provincial adjustments budget

The National government adjustment budgets will impact on the municipality's adjustment budget as it contains allocations received by Joe Morolong Local Municipality which were gazetted. Allocation for Municipal Infrastructure Grant has decreased,

2.3 Conclusion

The mid-year budget and performance assessment indicates that:

- (i) an adjustments budget for 2024/25 will be required, and this must be approved by Council by no later than 28th February 2025.
- (ii) the revised SDBIP, which forms the basis for the mid-year performance assessments must include adjustments necessitated by a review of the predetermined objectives as highlighted by the Auditor General and adjustments as a result of the adjustments budget, will be approved by Council;
- (iii) The revised IDP, taking into account revisions as a result of the adjustments budget and revised SDBIP, will be approved Council.

Section 3: Executive Summary

The executive summary of the mid-year budget and performance assessment must, in addition to the information in executive summary of the monthly budget statement as well as on the quarterly report on the implementation of the budget and the financial affairs for the municipality provide a summary of the impact of the national adjustments budget and the relevant provincial adjustments budget.

INTRODUCTION

The Mid-Year Review has been prepared in terms of the Local Government: Municipal Budget and Reporting Regulations (as per the prescribed formats) Government Gazette 32141, 17 April 2009.

It must be noted that in all instances where the tables contained within this report include the audited outcomes for 2021/22 that these results are based on the audited annual financial statements that were audited by the Auditor General in accordance with Section 126 (3) of the Municipal Finance Management Act.

BUDGET OVERVIEW–2024/25 MID-TERM BUDGET PERFORMANCE

➤ Revenue

The Revenue variances against the budget are: The table below presents the year-to-date budget of operational revenue and expenditure against the actual for the period ended 31 December 2024.

The total revenue performance in terms of year-to-date actuals is R205 million.

The municipality received grants from National and Provincial Departments as at December, which is R128 million for Equitable Share, R47 million for Municipality Infrastructure Grant (MIG), R51 million Water Services Infrastructure grant (WSIG), R3 million Financial Management Grant (FMG), R650 thousands for Library Grant, and R862 thousands for Expanded Projects Work Programme (EPWP).
R47 million of operating revenue for Quarter 1 & 2.

	Original Budget	YearTD actual	YearTD budget	YTD variance	YTD variance %	Original Budget Variance %	COMMENTS
R thousands					%		
Service charges - Electricity	9 108	3 899	4 554	655	14%	43%	This is due to properties with meters that are broken and have not been replaced and furthermore, this results in losses on distribution Electricity is below 50% against the Year-to-Date budget. Adjustment budget will be needed on this item.
Service charges - Water	33 323	7 990	16 662	8 672	52%	24%	This is due to properties with meters that are broken and have not been replaced and furthermore, this results in losses on distribution Performance for water service is above 60% against the Year to Budget.
Service charges - Waste Water Management	1 706	739	853	114	13%	43%	The municipality performed extensive physical verification and have not fully reconciled the charges. A reconciliation will be reconciled and corrected Waste water is performance within the Original Budget.
Service charges - Waste management	4 488	1 924	2 244	320	14%	43%	Waste management is below 50% against the Year-to-Date budget. Adjustment budget will be needed on this item.
Sale of Goods and Rendering of Services	287	75	143	68	48%	26%	Sales of goods its above 50%. This is sale of Tender documents and Clearence certificates.
Agency services	30	–	15	15	100%	0%	
Interest	–	–	–	–	#DIV/0!	#DIV/0!	interest earned on investment is R2.7 million to date which is below 50% against year-to-date budget.
Interest earned from Receivables	13 378	7 382	6 689	(693)	-10%	55%	This is due additional interest that has been settled from payment of old accounts recovered
Interest from Current and Non-Current Assets	8 526	2 892	4 263	1 371	32%	34%	interest earned on investment is R2.8 million to date which is below 50% against year-to-date budget.
Rental from Fixed Assets	126	61	63	2	3%	48%	Rental of Facilities is at 40% against the original budget. The most community halls and sports field that were vandalised by community are not condition to be rented out.
Licence and permits	210	41	105	64	61%	20%	
Operational Revenue	353	78	177	99	56%	22%	
Property rates	42 591	13 241	21 296	8 054	38%	31%	This is due to overcharge on farming properties that had not been corrected in the beginning of the FY.

							<p>The properties were initially levied as business properties and the supplementary valuation later confirmed that those properties were actually agricultural properties.</p> <p>Property Rates is performance within the Original Budget.</p>
Transfers and subsidies – Operational	200 312	146 504	100 156	(46 348)	-46%	73%	The Municipality has received most of the amount from National and Provincial allocation Dora Gazzeted.
Interest	17 629	8 482	8 815	332	4%	48%	interest on Rates is more than the anticipated budget.
Other Gains	(11)	–	(6)	(6)	100%	0%	

➤ Operating Expenditure

Current expenditure is almost at 96% of the year-to-date budget,

	Original Budget	YearTD actual	YearTD budget	YTD variance	YTD variance	Original Budget Variance %	COMMENTS
R thousands					%		
Employee related costs	132 302	63 127	66 152	3 025	5%	48%	Performance is within the budget.
Remuneration of councillors	16 842	7 654	8 421	767	9%	45%	Performance is within the budget.
Bulk purchases - electricity	9 600	7 793	4 800	(2 993)	-62%	81%	the item has overspent the will be need to be adjusted above.
Inventory consumed	34 468	7 785	17 234	9 450	55%	23%	Below the budget expenditure will be improved during Q3
Debt impairment	16 723	–	8 361	8 361	100%	0%	We are still experiencing a high turnover of consumer debtors who are not honouring their services and rates accounts hence a need to impair the receivables balances. The final figure is calculated at year end based on the applicable collection rate at the reporting period.
Depreciation and amortisation	102 425	57 636	51 213	(6 424)	-13%	56%	Re-Calculation for depreciation and asset impairment will be done at year end with the Annual Financial Statements. It should be noted that this is an accounting entry and is based on estimate only
Interest	70	26	35	9	27%	37%	interest on borrowing (DBSA Loan)
Contracted services	45 458	32 339	22 729	(9 610)	-42%	71%	Rental of Facilities is at 40% against the original budget. The most community halls and sports field that were vandalised by community are not condition to be rented out.
Transfers and subsidies	800	–	400	400	100%	0%	SDBIP target for this item on Quarter 3.
Irrecoverable debts written off	12 272	–	6 136	6 136	100%	0%	Irrecoverable debts to be submitted to council for approval
Operational costs	50 613	26 469	25 307	(1 162)	-5%	52%	Expenditure is within the year-to-date budget
Losses on Disposal of Assets	–	–	–	–			
Other Losses	(11)	–	(6)	(6)	100%	0%	
	421 562	202 829	210 783	7 954	0	0	

➤ **Capital Expenditure**

Current expenditure 32% of the year-to-date budget.

Water projects incurred expenditure during the month of December amounting to R22 Million.

Finance and administration spend R1.8 million, Roads R18 million, R5.8 million Waste water management and R27 million Water and R2.1 million sports and recreation project

➤ **Cash flows**

The municipality closed the November Month with a positive cash & cash equivalents balance of R55.2 million and increased this by R9.2 million during November resulting in a closing balance of R65 million. Closing balance of R65 million (R46 million cash and R19 million investments).

The municipality billed R28 million against Services Charges to date and Cash Flow is R41 million to date. We only managed to collect 148% of R28 million of billed revenue (Property Rate and services). Most of the revenue emanate from previous years outstanding debtors . Total debtors amount R517 million.

The municipality needs to implement debt management and credit control policy to improve the collection rates.

➤ **Conclusion**

The Assessment made has indicated that there is need for an adjustment on the budget. National Adjustment gazettes will also used to guide on revenue estimates as adjusted. Detailed analysis of the municipal performance for the period ending 31 December 2024 is presented in the different sections of this report.

Section 4: Resolutions

SECTION 72 -MID YEAR BUDGET &PERFORMANCE ASSESSMENT REPORT FOR 2024/25

This is the resolution that will be presented to Council in the Mid-Year report on the implementation of the budget and the financial state of affairs of the municipality as required in terms of Section 72 of the Municipal Finance Management Act, Act 56 of 2003.

RECOMMENDATION:

It is Recommended that:

- I. Council takes note of the Mid-year Budget and performance report in terms of Section 72 of the Municipal Finance Management Act;
- II. Council takes of the SDBIP performance report for the six months ending 31st December 2024.
- III. Council takes note that an Adjustment budget needs to be made to the annual budget and tabled to council for approval by end of February 2025.

Section 5: In-year budget statement tables

3.1 Monthly budget statements

3.1.1 Table C1: s71 Monthly Budget Statement Summary

NC451 Joe Morolong - Table C1 Monthly Budget Statement Summary - Mid-Year Assessment

Description	2023/24	Budget Year 2024/25							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	46 859	42 591	42 591	4 414	13 241	21 296	(8 054)	-38%	42 591
Service charges	19 578	48 626	48 626	2 137	14 552	24 313	(9 761)	-40%	48 626
Investment revenue	7 842	8 526	8 526	364	2 892	4 263	(1 371)	-32%	8 526
Transfers and subsidies - Operational	210 567	200 312	200 312	63 999	146 504	100 156	46 348	0	200 312
Other own revenue	60 897	32 002	32 002	1 344	16 120	16 001	119	1%	–
Total Revenue (excluding capital transfers and contributions)	345 743	332 057	332 057	72 257	193 309	166 029	27 281	16%	332 057
Employee costs	114 846	132 302	132 302	9 482	63 127	66 152	(3 025)	-5%	132 302
Remuneration of Councillors	15 934	16 842	16 842	1 612	7 654	8 421	(767)	-9%	16 842
Depreciation and amortisation	138 760	102 425	102 425	57 636	57 636	51 213	6 424	13%	102 425
Interest	538	70	70	23	26	35	(9)	-27%	70
Inventory consumed and bulk purchases	46 078	44 068	44 068	3 130	15 578	22 034	(6 456)	-29%	44 068
Transfers and subsidies	9 953	800	800	–	–	400	(400)	-100%	800
Other expenditure	174 224	125 055	125 055	12 095	58 808	62 528	(3 720)	-6%	125 055
Total Expenditure	500 334	421 562	421 562	83 978	202 829	210 783	(7 954)	-4%	421 562
Surplus/(Deficit)	(154 591)	(89 505)	(89 505)	(11 720)	(9 520)	(44 754)	35 235	-79%	(89 505)
Transfers and subsidies - capital (monetary allocations)	127 888	125 755	125 755	–	11 468	62 878	#####	-82%	125 755
Transfers and subsidies - capital (in-kind)	82	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	(26 621)	36 250	36 250	(11 720)	1 948	18 123	(16 175)	-89%	36 250
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–
Surplus/ (Deficit) for the year	(26 621)	36 250	36 250	(11 720)	1 948	18 123	(16 175)	-89%	36 250
Capital expenditure & funds sources									
Capital expenditure	45 640	137 628	137 221	19 618	52 359	67 133	(14 774)	-22%	137 221
Capital transfers recognised	43 746	125 755	125 348	20 699	52 737	61 196	(8 459)	-14%	125 348
Borrowing	–	–	–	–	–	–	–	–	–
Internally generated funds	3 402	19 280	19 280	148	1 767	9 640	(7 873)	-82%	19 280
Total sources of capital funds	47 148	145 035	144 628	20 847	54 504	70 836	(16 332)	-23%	144 628
Financial position									
Total current assets	217 086	552 414	552 414		290 589				552 414
Total non current assets	890 723	1 489 318	1 488 911		887 591				1 488 911
Total current liabilities	64 721	61 315	61 315		133 160				61 315
Total non current liabilities	13 706	12 087	12 087		13 559				12 087
Community wealth/Equity	1 029 382	1 836 175	1 836 175		1 031 461				1 836 175
Cash flows									
Net cash from (used) operating	(130 414)	269 622	269 622	61 611	175 377	139 610	(35 767)	-26%	269 622
Net cash from (used) investing	(130 704)	(145 035)	(145 035)	(23 974)	(62 679)	(72 518)	(9 838)	14%	(145 035)
Net cash from (used) financing	–	(219)	(219)	(9 482)	(63 127)	(110)	63 018	-57529%	(219)
Cash/cash equivalents at the month/year end	(226 162)	149 963	149 963	28 156	67 444	92 577	25 134	27%	142 241
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	15 333	8 501	6 404	5 475	5 435	11 220	10 312	455 112	517 792
Creditors Age Analysis									
Total Creditors	–	1 317	746	–	–	10	1 818	530	4 421

3.1.2 Table C2: Monthly Budget Statement – Financial Performance (standard classification)

This table reflects the operating budget (Financial Performance) in the standard classifications which are the Government Finance Statistics Functions and Sub-functions. These are used by National Treasury to assist the compilation of national and international accounts for comparison purposes, regardless of the unique organisational structures used by the different institutions. The main functions are Governance and administration; Community and public safety; Economic and environmental services; and Trading services. It is for this reason that Financial Performance is reported in standard classification, Table C2, and by municipal vote, Table C3.

NC451 Joe Morolong - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - Mid-Year Assessment

Description	Ref	2023/24	Budget Year 2024/25							
R thousands	1	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Revenue - Functional										
Governance and administration		297 496	264 844	264 844	68 690	169 586	132 422	37 164	28%	264 844
Executive and council		–	–	–	–	–	–	–	–	–
Finance and administration		297 496	264 844	264 844	68 690	169 586	132 422	37 164	28%	264 844
Internal audit		–	–	–	–	–	–	–	–	–
Community and public safety		3 508	10 208	10 208	205	9 769	5 104	4 665	91%	10 208
Community and social services		3 508	2 621	2 621	205	746	1 311	(565)	-43%	2 621
Sport and recreation		–	7 407	7 407	–	8 982	3 704	5 278	143%	7 407
Public safety		–	180	180	–	41	90	(49)	-54%	180
Housing		–	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–
Economic and environmental services		59 431	32 919	32 919	–	1 017	16 459	(15 442)	-94%	32 919
Planning and development		2 990	3 717	3 717	–	1 017	1 858	(841)	-45%	3 717
Road transport		56 441	29 201	29 201	–	–	14 601	(14 601)	-100%	29 201
Environmental protection		0	1	1	–	0	0	(0)	-76%	1
Trading services		113 276	149 841	149 841	3 362	24 405	74 921	(50 515)	-67%	149 841
Energy sources		13 401	11 308	11 308	574	4 482	5 654	(1 172)	-21%	11 308
Water management		93 078	120 629	120 629	2 236	16 561	60 314	(43 754)	-73%	120 629
Waste water management		3 155	12 288	12 288	230	1 439	6 144	(4 705)	-77%	12 288
Waste management		3 642	5 616	5 616	322	1 924	2 808	(884)	-31%	5 616
Other	4	–	–	–	–	–	–	–	–	–
Total Revenue - Functional	2	473 712	457 812	457 812	72 257	204 778	228 906	(24 129)	-11%	457 812
Expenditure - Functional										
Governance and administration		227 847	178 381	178 381	18 666	95 802	89 191	6 610	7%	178 381
Executive and council		30 597	37 589	37 589	5 573	21 181	18 795	2 386	13%	37 589
Finance and administration		195 184	138 121	138 121	12 931	73 551	69 061	4 490	7%	138 121
Internal audit		2 066	2 671	2 671	163	1 070	1 336	(265)	-20%	2 671
Community and public safety		75 727	23 325	23 325	1 031	6 359	11 663	(5 303)	-45%	23 325
Community and social services		10 207	10 611	10 611	630	3 717	5 306	(1 589)	-30%	10 611
Sport and recreation		–	–	–	–	–	–	–	–	–
Public safety		2 071	4 390	4 390	260	1 695	2 195	(500)	-23%	4 390
Housing		63 449	8 323	8 323	140	947	4 162	(3 214)	-77%	8 323
Health		–	–	–	–	–	–	–	–	–
Economic and environmental services		131 919	43 477	43 477	42 819	51 360	21 739	29 621	136%	43 477
Planning and development		21 991	18 233	18 233	1 200	7 036	9 117	(2 081)	-23%	18 233
Road transport		106 364	21 629	21 629	41 311	42 418	10 814	31 604	292%	21 629
Environmental protection		3 565	3 615	3 615	308	1 906	1 807	99	5%	3 615
Trading services		64 841	176 380	176 380	21 462	49 308	88 190	(38 882)	-44%	176 380
Energy sources		18 845	49 173	49 173	2 436	10 424	24 586	(14 162)	-58%	49 173
Water management		102 750	116 424	116 424	18 719	37 206	58 212	(21 006)	-36%	116 424
Waste water management		(59 376)	4 989	4 989	307	1 678	2 495	(817)	-33%	4 989
Waste management		2 621	5 794	5 794	–	–	2 897	(2 897)	-100%	5 794
Other	–	–	–	–	–	–	–	–	–	–
Total Expenditure - Functional	3	500 334	421 562	421 562	83 978	202 829	210 783	(7 954)	-4%	421 562

Surplus/ (Deficit) for the year		(26 621)	36 250	36 250	(11 720)	1 948	18 123	(16 175)	- 0.892504	36 250
---------------------------------	--	----------	--------	--------	----------	-------	--------	----------	------------	--------

3.1.3 Table C3: Monthly Budget Statement – Financial Performance (revenue and expenditure by municipal vote)

The operating expenditure budget is approved by Council on the municipal vote level. The municipal votes reflect the organisational structure of the municipality which is made up of the following directorates: Executive & Council; Budget and Treasury Office; Corporate Support Services; Community Services; Technical Services; Electrical Services; Water Unit and Planning & Development.

NC451 Joe Morolong - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - Mid-Year Assessment

Account										
Vote Description	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote	1									
Vote 1 - Executive and Council		–	–	–	–	–	–	–		–
Vote 2 - Office Of The Municipal Manager		–	–	–	–	–	–	–		–
Vote 3 - LED, Development and Town Planning		170	256	256	–	23	128	(105)	-82.4%	256
Vote 4 - Corporate Services		29 190	587	587	3	585	294	292	99.4%	587
Vote 5 - Technical Services		172 537	182 503	182 503	3 362	25 400	91 252	(65 852)	-72.2%	182 503
Vote 6 - Financial Services		268 306	264 257	264 257	68 687	169 001	132 129	36 872	27.9%	264 257
Vote 7 - Community Services		3 509	10 209	10 209	205	9 769	5 104	4 665	91.4%	10 209
Vote 8 - COMMUNITY & SOCIAL SERVICES		–	–	–	–	–	–	–		–
Total Revenue by Vote	2	473 712	457 812	457 812	72 257	204 778	228 906	(24 129)	-10.5%	457 812
Expenditure by Vote	1									
Vote 1 - Executive and Council		24 572	28 204	28 204	2 162	11 845	14 102	(2 257)	-16.0%	28 204
Vote 2 - Office Of The Municipal Manager		9 406	13 454	13 454	3 685	11 149	6 727	4 422	65.7%	13 454
Vote 3 - LED, Development and Town Planning		17 508	13 116	13 116	746	4 412	6 558	(2 146)	-32.7%	13 116
Vote 4 - Corporate Services		58 108	53 603	53 603	4 815	29 518	26 802	2 717	10.1%	53 603
Vote 5 - Technical Services		175 295	218 451	218 451	63 383	94 504	109 226	(14 721)	-13.5%	218 451
Vote 6 - Financial Services		126 219	61 958	61 958	7 461	40 626	30 979	9 647	31.1%	61 958
Vote 7 - Community Services		78 923	26 480	26 480	1 305	8 078	13 240	(5 162)	-39.0%	26 480
Vote 8 - COMMUNITY & SOCIAL SERVICES		–	–	–	–	–	–	–		–
Total Expenditure by Vote	2	490 031	415 265	415 265	83 557	200 134	207 635	(7 501)	-3.6%	415 265
Surplus/ (Deficit) for the year	2	(16 319)	42 547	42 547	(11 300)	4 644	21 272	(16 628)	-78.2%	42 547

Unauthorised expenditure by year end would occur either for the municipality as a whole if the adjusted budget for 'Total Expenditure by Vote' or if any of the individual budgets for any specific vote/s were overspent.

The year-to-date actual revenue reflects 89% achievement while operating expenditure is 96% above year-to-date budget.

3.1.4 Table C4: Monthly Budget Statement – Financial Performance (revenue and expenditure)

NC451 Joe Morolong - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Mid-Year Assessment

Description	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue										
Exchange Revenue										
Service charges - Electricity		6 679	9 108	9 108	476	3 899	4 554	(655)	-14%	9 108
Service charges - Water		9 178	33 323	33 323	1 220	7 990	16 662	(8 672)	-52%	33 323
Service charges - Waste Water Management		1 472	1 706	1 706	119	739	853	(114)	-13%	1 706
Service charges - Waste management		2 248	4 488	4 488	322	1 924	2 244	(320)	-14%	4 488
Sale of Goods and Rendering of Services		279	287	287	3	75	143	(68)	-48%	287
Agency services		–	30	30	–	–	15	(15)	-100%	30
Interest		–	–	–	–	–	–	–	–	–
Interest earned from Receivables		22 281	13 378	13 378	1 228	7 382	6 689	693	10%	13 378
Interest from Current and Non Current Assets		7 842	8 526	8 526	364	2 892	4 263	(1 371)	-32%	8 526
Dividends		–	–	–	–	–	–	–	–	–
Rent on Land		–	–	–	–	–	–	–	–	–
Rental from Fixed Assets		97	126	126	17	61	63	(2)	-3%	126
Licence and permits		–	210	210	–	41	105	(64)	-61%	210
Operational Revenue		1 002	353	353	5	78	177	(99)	-56%	353
Non-Exchange Revenue										
Property rates		46 859	42 591	42 591	4 414	13 241	21 296	(8 054)	-38%	42 591
Surcharges and Taxes		–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits		–	–	–	–	–	–	–	–	–
Licence and permits		–	–	–	–	–	–	–	–	–
Transfers and subsidies - Operational		210 567	200 312	200 312	63 999	146 504	100 156	46 348	46%	200 312
Interest		28 939	17 629	17 629	90	8 482	8 815	(332)	-4%	17 629
Fuel Levy		–	–	–	–	–	–	–	–	–
Operational Revenue		–	–	–	–	–	–	–	–	–
Gains on disposal of Assets		–	–	–	–	–	–	–	–	–
Other Gains		8 298	(11)	(11)	–	–	(6)	6	-100%	(11)
Discontinued Operations		–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)		345 743	332 057	332 057	72 257	193 309	166 029	27 281	16%	332 057
Expenditure By Type										
Employee related costs		114 846	132 302	132 302	9 482	63 127	66 152	(3 025)	-5%	132 302
Remuneration of councillors		15 934	16 842	16 842	1 612	7 654	8 421	(767)	-9%	16 842
Bulk purchases - electricity		14 013	9 600	9 600	2 141	7 793	4 800	2 993	62%	9 600
Inventory consumed		32 064	34 468	34 468	989	7 785	17 234	(9 450)	-55%	34 468
Debt impairment		17 765	16 723	16 723	–	–	8 361	(8 361)	-100%	16 723
Depreciation and amortisation		138 760	102 425	102 425	57 636	57 636	51 213	6 424	13%	102 425
Interest		538	70	70	23	26	35	(9)	-27%	70
Contracted services		48 445	45 458	45 458	7 583	32 339	22 729	9 610	42%	45 458
Transfers and subsidies		9 953	800	800	–	–	400	(400)	-100%	800
Irrecoverable debts written off		62 142	12 272	12 272	–	–	6 136	(6 136)	-100%	12 272
Operational costs		37 702	50 613	50 613	4 513	26 469	25 307	1 162	5%	50 613
Losses on Disposal of Assets		8 170	–	–	–	–	–	–	–	–
Other Losses		(0)	(11)	(11)	–	–	(6)	6	-100%	(11)
Total Expenditure		500 334	421 562	421 562	83 978	202 829	210 783	(7 954)	-4%	421 562
Surplus/(Deficit)		(154 591)	(89 505)	(89 505)	(11 720)	(9 520)	(44 754)	35 235	(0)	(89 505)
Transfers and subsidies - capital (monetary allocations)		127 888	125 755	125 755	–	11 468	62 878	(51 410)	(0)	125 755
Transfers and subsidies - capital (in-kind)		82	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		(26 621)	36 250	36 250	(11 720)	1 948	18 123	(16 175)	(0)	36 250
Income Tax		–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after income tax		(26 621)	36 250	36 250	(11 720)	1 948	18 123	(16 175)	(0)	36 250
Share of Surplus/Deficit attributable to Joint Venture		–	–	–	–	–	–	–	–	–
Share of Surplus/Deficit attributable to Minorities		–	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality		(26 621)	36 250	36 250	(11 720)	1 948	18 123	(16 175)	(0)	36 250
Share of Surplus/Deficit attributable to Associate		–	–	–	–	–	–	–	–	–
Intercompany/Parent subsidiary transactions		–	–	–	–	–	–	–	–	–
Surplus/ (Deficit) for the year		(26 621)	36 250	36 250	(11 720)	1 948	18 123	(16 175)	(0)	36 250

The year-to-date operating revenue actuals reflects an achievement of 89% of the year-to-date budget. Current expenditure is almost 96%, above year-to-date budget projections for December 2024

3.1.5 Table C5: Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding)

NC451 Joe Morolong - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - Mid-Year Assessment

Vote Description	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Multi-Year expenditure appropriation	2									
Vote 1 - Executive and Council		–	–	–	–	–	–	–		–
Vote 2 - Office Of The Municipal Manager		146	850	850	–	–	425	(425)	-100%	850
Vote 3 - LED, Development and Town Planning		–	–	–	–	–	–	–		–
Vote 4 - Corporate Services		2 871	14 330	14 330	148	1 767	7 165	(5 398)	-75%	14 330
Vote 5 - Technical Services		38 249	111 736	113 172	18 653	48 404	56 286	(7 882)	-14%	113 172
Vote 6 - Financial Services		–	1 400	1 400	–	–	700	(700)	-100%	1 400
Vote 7 - Community Services		7 416	400	400	–	–	200	(200)	-100%	400
Vote 8 - COMMUNITY & SOCIAL SERVICES		–	–	–	–	–	–	–		–
Total Capital Multi-year expenditure	4,7	48 681	128 716	130 152	18 801	50 172	64 777	(14 605)	-23%	130 152
Single Year expenditure appropriation	2									
Vote 1 - Executive and Council		–	–	–	–	–	–	–		–
Vote 2 - Office Of The Municipal Manager		–	–	–	–	–	–	–		–
Vote 3 - LED, Development and Town Planning		–	–	–	–	–	–	–		–
Vote 4 - Corporate Services		–	–	–	–	–	–	–		–
Vote 5 - Technical Services		(3 427)	8 913	7 069	817	2 188	2 356	(169)	-7%	7 069
Vote 6 - Financial Services		–	–	–	–	–	–	–		–
Vote 7 - Community Services		385	–	–	–	–	–	–		–
Vote 8 - COMMUNITY & SOCIAL SERVICES		–	–	–	–	–	–	–		–
Total Capital single-year expenditure	4	(3 041)	8 913	7 069	817	2 188	2 356	(169)	-7%	7 069
Total Capital Expenditure		45 640	137 628	137 221	19 618	52 359	67 133	(14 774)	-22%	137 221
Capital Expenditure - Functional Classification										
Governance and administration		(3 032)	15 380	15 380	148	1 767	7 690	(5 923)	-77%	15 380
Executive and council		146	250	250	–	–	125	(125)	-100%	250
Finance and administration		(3 178)	14 530	14 530	148	1 767	7 265	(5 498)	-76%	14 530
Internal audit		–	600	600	–	–	300	(300)	-100%	600
Community and public safety		8 924	8 407	8 407	1 228	2 145	4 204	(2 059)	-49%	8 407
Community and social services		–	1 000	1 000	–	–	500	(500)	-100%	1 000
Sport and recreation		8 924	7 407	7 407	1 228	2 145	3 704	(1 559)	-42%	7 407
Public safety		–	–	–	–	–	–	–		–
Housing		–	–	–	–	–	–	–		–
Health		–	–	–	–	–	–	–		–
Economic and environmental services		5 626	30 301	30 301	3 366	17 923	18 210	(288)	-2%	30 301
Planning and development		–	–	–	–	–	–	–		–
Road transport		5 241	30 201	30 201	3 366	17 923	18 160	(238)	-1%	30 201
Environmental protection		385	100	100	–	–	50	(50)	-100%	100
Trading services		35 629	90 947	90 539	16 104	32 669	40 732	(8 063)	-20%	90 539
Energy sources		–	–	–	–	–	–	–		–
Water management		35 690	80 600	80 192	13 116	26 844	35 502	(8 658)	-24%	80 192
Waste water management		(61)	9 147	9 147	2 988	5 825	4 630	1 195	26%	9 147
Waste management		–	1 200	1 200	–	–	600	(600)	-100%	1 200
Other		–	–	–	–	–	–	–		–
Total Capital Expenditure - Functional Classification	3	47 148	145 035	144 628	20 847	54 504	70 836	(16 332)	-23%	144 628
Funded by:										
National Government		43 746	125 755	125 348	20 699	52 737	61 196	(8 459)	-14%	125 348
Provincial Government		–	–	–	–	–	–	–		–
District Municipality		–	–	–	–	–	–	–		–
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educ Institutions)		–	–	–	–	–	–	–		–
Transfers recognised - capital		43 746	125 755	125 348	20 699	52 737	61 196	(8 459)	-14%	125 348
Borrowing	6	–	–	–	–	–	–	–		–
Internally generated funds		3 402	19 280	19 280	148	1 767	9 640	(7 873)	-82%	19 280
Total Capital Funding		47 148	145 035	144 628	20 847	54 504	70 836	(16 332)	-23%	144 628

3.1.6 Table C6: Monthly Budget Statement - Financial Position

NC451 Joe Morolong - Table C6 Monthly Budget Statement - Financial Position - Mid-Year Assessment

Description	Re f	2023/24	Budget Year 2024/25			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash and cash equivalents		17 874	153 752	153 752	75 530	153 752
Trade and other receivables from exchange transactions		24 803	144 881	144 881	19 298	144 881
Receivables from non-exchange transactions		118 466	203 991	203 991	125 067	203 991
Current portion of non-current receivables		–	–	–	–	–
Inventory		5 576	4 613	4 613	15 016	4 613
VAT		49 105	45 128	45 128	53 941	45 128
Other current assets		1 262	49	49	1 737	49
Total current assets		217 086	552 414	552 414	290 589	552 414
Non current assets						
Investments		–	–	–	–	–
Investment property		13 464	–	–	13 464	–
Property, plant and equipment		876 104	1 476 281	1 475 873	872 972	1 475 873
Biological assets		–	–	–	–	–
Living and non-living resources		–	–	–	–	–
Heritage assets		–	–	–	–	–
Intangible assets		1 155	13 037	13 037	1 155	13 037
Trade and other receivables from exchange transactions		–	–	–	–	–
Non-current receivables from non-exchange transactions		–	–	–	–	–
Other non-current assets		–	–	–	–	–
Total non current assets		890 723	1 489 318	1 488 911	887 591	1 488 911
TOTAL ASSETS		1 107 809	2 041 732	2 041 324	1 178 180	2 041 324
LIABILITIES						
Current liabilities						
Bank overdraft		–	–	–	–	–
Financial liabilities		226	145	145	226	145
Consumer deposits		40	37	37	40	37
Trade and other payables from exchange transactions		56 032	49 579	49 579	33 028	49 579
Trade and other payables from non-exchange transactions		–	–	–	89 378	–
Provision		1 112	563	563	1 112	563
VAT		7 311	10 990	10 990	9 377	10 990
Other current liabilities		–	–	–	–	–
Total current liabilities		64 721	61 315	61 315	133 160	61 315
Non current liabilities						
Financial liabilities		376	315	315	229	315
Provision		9 725	8 213	8 213	9 725	8 213
Long term portion of trade payables		–	–	–	–	–
Other non-current liabilities		3 605	3 558	3 558	3 605	3 558
Total non current liabilities		13 706	12 087	12 087	13 559	12 087
TOTAL LIABILITIES		78 427	73 401	73 401	146 719	73 401
NET ASSETS	2	1 029 382	1 968 331	1 967 923	1 031 461	1 967 923
COMMUNITY WEALTH/EQUITY						
Accumulated surplus/(deficit)		1 029 382	1 836 175	1 836 175	1 031 461	1 836 175
Reserves and funds		–	–	–	–	–
Other		–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	2	1 029 382	1 836 175	1 836 175	1 031 461	1 836 175

3.1.7 Table C7: Monthly Budget Statement - Cash Flow

NC451 Joe Morolong - Table C7 Monthly Budget Statement - Cash Flow - Mid-Year Assessment

Description	Ref	2023/24	Budget Year 2024/25							
R thousands	1	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		10 281	31 442	31 442	7 127	15 373	15 721	(348)	-2%	31 442
Service charges		13 217	31 906	31 906	324	25 693	15 953	9 740	61%	31 906
Other revenue		8 386	1 006	1 006	23	195	503	(308)	-61%	1 006
Transfers and Subsidies - Operational		190 572	200 312	200 312	75 250	199 225	100 156	99 069	99%	200 312
Transfers and Subsidies - Capital		127 207	251 510	251 510	–	48 000	125 755	(77 755)	-62%	251 510
Interest		51 220	44 421	44 421	1 454	16 637	22 211	(5 574)	-25%	44 421
Dividends		–	–	–	–	–	–	–		–
Payments										
Suppliers and employees		(531 298)	(290 905)	(290 905)	(22 566)	(129 720)	(140 654)	(10 934)	8%	(290 905)
Interest		–	(70)	(70)	–	(25)	(35)	(10)	27%	(70)
Transfers and Subsidies		–	–	–	–	–	–	–		–
NET CASH FROM/(USED) OPERATING ACTIVITIES		(130 414)	269 622	269 622	61 611	175 377	139 610	(35 767)	-26%	269 622
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		–	–	–	–	–	–	–		–
Decrease (increase) in non-current receivables		–	–	–	–	–	–	–		–
Decrease (increase) in non-current investments		–	–	–	–	–	–	–		–
Payments										
Capital assets		(130 704)	(145 035)	(145 035)	(23 974)	(62 679)	(72 518)	(9 838)	14%	(145 035)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(130 704)	(145 035)	(145 035)	(23 974)	(62 679)	(72 518)	(9 838)	14%	(145 035)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		–	–	–	–	–	–	–		–
Borrowing long term/refinancing		–	–	–	–	–	–	–		–
Increase (decrease) in consumer deposits		–	–	–	(9 482)	(63 127)	–	(63 127)	#DIV/0!	–
Payments										
Repayment of borrowing		–	(219)	(219)	–	–	(110)	(110)	100%	(219)
NET CASH FROM/(USED) FINANCING ACTIVITIES		–	(219)	(219)	(9 482)	(63 127)	(110)	63 018	-57529%	(219)
NET INCREASE/ (DECREASE) IN CASH HELD		(261 118)	124 368	124 368	28 156	49 570	66 983			124 368
Cash/cash equivalents at beginning:		34 956	25 595	25 595		17 874	25 595			17 874
Cash/cash equivalents at month/year end:		(226 162)	149 963	149 963	28 156	67 444	92 577			142 241

Table C7 includes the balance of the Cashbook and Current Investment Deposits.

Refer to section 7 and 10 for a more comprehensive picture of the cash position of the municipality which is short investment and available cash in primary bank account.

PART 3 – SUPPORTING DOCUMENTATION

Section 6 – Debtors' analysis

Supporting Table SC3

NC451 Joe Morolong - Supporting Table SC3 Monthly Budget Statement - aged debtors - Mid-Year Assessment

Description		NT Code	Budget Year 2024/25										Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
			0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days		
R thousands														
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	1200	4 992	2 706	2 679	1 880	1 915	2 511	1 734	113 816	132 235	121 858	-	-	
Trade and Other Receivables from Exchange Transactions - Electricity	1300	516	972	421	228	171	210	149	9 944	12 610	10 702	-	-	
Receivables from Non-exchange Transactions - Property Rates	1400	8 652	4 247	2 724	2 744	2 749	7 894	7 842	302 365	339 218	323 595	-	-	
Receivables from Exchange Transactions - Waste Water Management	1500	481	238	244	280	268	261	270	12 949	14 991	14 028	-	-	
Receivables from Exchange Transactions - Waste Management	1600	674	331	327	328	324	330	309	15 360	17 983	16 652	-	-	
Receivables from Exchange Transactions - Property Rental Debtors	1700	15	8	8	8	7	7	7	236	296	265	-	-	
Interest on Arrear Debtor Accounts	1810	-	-	-	-	-	-	-	-	-	-	-	-	
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	-	-	-	-	-	-	-	-	-	-	-	-	
Other	1900	2	-	2	7	-	5	0	442	458	454	-	-	
Total By Income Source	2000	15 333	8 501	6 404	5 475	5 435	11 220	10 312	455 112	517 792	487 554	-	-	
2023/24 - totals only		24776430	13457803	7348461	18478266	3470868	22532115	6739565	445403024	542 207	496 624	0	0	
Debtors Age Analysis By Customer Group														
Organs of State	2200	4 723	2 323	756	755	754	2 669	2 650	92 317	106 948	99 145	-	-	
Commercial	2300	5 398	3 713	2 689	2 135	2 048	4 891	4 091	177 757	202 721	190 921	-	-	
Households	2400	5 204	2 461	2 958	2 582	2 632	3 658	3 569	184 925	207 988	197 366	-	-	
Other	2500	8	4	2	2	2	2	2	113	135	121	-	-	
Total By Customer Group	2600	15 333	8 501	6 404	5 475	5 435	11 220	10 312	455 112	517 792	487 554	-	-	

Supporting table SC3 provides details on the consumer debtors. Outstanding debtors as the end of 31 December 2024 amount to R518 million including interest in arrears. Outstanding debtors over 90 days amounts to R487 million. Hence the payment rate is low. It paramount that revenue enhancement and management be enforce to the above situation,

Analysing debtors by income source:

- Property rates constitutes the largest portion of total debtors amounting to R339 million, followed by water at R132 million.

Analysing debtors by customer group:

- Households constitute the largest portion of total debtors, amounting to R207 million, followed by commercial at R202 million and organs of state organs accounting for R106 million of the total debt.

In conclusion, the system of internal controls in place to facilitate debt collection are not complete and effective.

The municipality needs to review and implement these controls in order to collect more debt in the short term to improve the cash flow position. The municipality will need to consider the to write off debt or impair if it is unable to recover. The writing off debt write or impairment can only be done once all the necessary steps have been taken and approval by council.

Section 7 – Creditors' analysis

Supporting Table SC4

NC451 Joe Morolong - Supporting Table SC4 Monthly Budget Statement - aged creditors - Mid-Year Assessment

Description R thousands	NT Code	Budget Year 2024/25									Prior year totals for chart (same period)
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total	
Creditors Age Analysis By Customer Type											
Bulk Electricity	0100	-	1 291	-	-	-	-	-	-	1 291	421
Bulk Water	0200	-	-	-	-	-	-	-	-	-	-
PAYE deductions	0300	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	0400	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	0500	-	-	-	-	-	-	-	-	-	-
Loan repayments	0600	-	-	-	-	-	-	-	-	-	-
Trade Creditors	0700	-	26	746	-	-	7	212	163	1 155	521
Auditor General	0800	-	-	-	-	-	-	22	-	22	-
Other	0900	-	-	-	-	-	2	1 584	367	1 953	1 974
Medical Aid deductions										-	
Total By Customer Type	1000	-	1 317	746	-	-	10	1 818	530	4 421	2 916

Supporting table SC4 provides details on aged creditors. in terms of the Municipal Finance Management Act 56 of 2003 all creditors must be paid within 30 days of receiving the invoice or statement.

The total outstanding creditors as at 31st December 2024 amount to R4.4 million.

Section 8 – Investment portfolio analysis

Supporting Table SC5

NC451 Joe Morolong - Supporting Table SC5 Monthly Budget Statement - investment portfolio - Mid-Year Assessment

Investments by maturity Name of institution & investment ID	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate ^a	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
R thousands		Yrs/Months												
Municipality														
28 ABSA		3 Y	Fixed Deposit	No	Fixed (01)	9.38	0		01 July 2027	0	–	–	–	0
27 ABSA		1 Y	Fixed Deposit	No	Fixed (01)	8.9	0		30/01/2026	5 360	38	–	–	5 398
10 ABSA		60 M	Call Account	No	Fixed	1	0		30/06/2025	3 368	24	–	–	3 392
23 Standard Bank		19 M	Call Account	No	Fixed (01)	8.25	0		30/06/2025	10 139	69	–	–	10 208
														–
														–
Municipality sub-total										18 867	130	–	–	18 998
Entities														–
														–
														–
Entities sub-total										–	–	–	–	–
TOTAL INVESTMENTS AND INTEREST	2									18 867	130	–	–	18 998

Section 9– Allocation and grant receipts and expenditure

9.1 Supporting Table SC6 – Grant Receipts.

NC451 Joe Morolong - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - Mid-Year Assessment

Description	Ref	2023/24	Budget Year 2024/25							
R thousands		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
RECEIPTS:	1,2									
Operating Transfers and Grants										
National Government:		8 759	8 605	8 605	11 554	54 862	4 302	50 560	1175.1%	8 605
Expanded Public Works Programme Integrated Grant		2 159	1 231	1 231	554	862	616	246	40.0%	1 231
Local Government Financial Management Grant		3 100	3 000	3 000	–	3 000	1 500	1 500	100.0%	3 000
Municipal Infrastructure Grant		3 500	4 374	4 374	11 000	51 000	2 187	48 813	2232.0%	4 374
								–		
Other transfers and grants [insert description]								–		
Provincial Government:		–	–	–	–	–	–	–		–
	4							–		
								–		
Other transfers and grants [insert description]								–		
District Municipality:		–	–	–	–	–	–	–		–
[insert description]								–		
								–		
Other grant providers:		1 252	1 200	1 200	–	1 047	600	447	74.5%	1 200
Northern Cape Arts and Cultural		1 252	1 200	1 200	–	1 047	600	447	74.5%	1 200
								–		
								–		
								–		
								–		
								–		
Total Operating Transfers and Grants	5	10 011	9 805	9 805	11 554	55 909	4 902	51 006	1040.4%	9 805
Capital Transfers and Grants										
National Government:		127 207	125 755	125 755	–	48 000	62 878	(14 878)	-23.7%	125 755
Municipal Infrastructure Grant		73 507	65 755	65 755	–	–	32 878	(32 878)	-100.0%	65 755
Water Services Infrastructure Grant		53 700	60 000	60 000	–	48 000	30 000	18 000	60.0%	60 000
								–		
Other capital transfers [insert description]								–		
Provincial Government:		–	–	–	–	–	–	–		–
[insert description]								–		
								–		
District Municipality:		–	–	–	–	–	–	–		–
[insert description]								–		
								–		
Other grant providers:		–	–	–	–	–	–	–		–
[insert description]								–		
								–		
								–		
								–		
Total Capital Transfers and Grants	5	127 207	125 755	125 755	–	48 000	62 878	(14 878)	-23.7%	125 755
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	137 218	135 560	135 560	11 554	103 909	67 780	36 129	53.3%	135 560

9.2 Supporting Table SC7 (1) – Grant expenditure.

NC451 Joe Morolong - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - Mid-Year Assessment

Description	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
EXPENDITURE										
Operating expenditure of Transfers and Grants										
National Government:		190 307	203 645	203 645	18 722	94 951	101 824	(6 873)	-6.7%	203 645
Equitable Share		182 943	195 953	195 953	18 071	90 673	97 978	(7 305)	-7.5%	195 953
Expanded Public Works Programme Integrated Grant		1 082	1 231	1 231	188	489	616	(126)	-20.5%	1 231
Local Government Financial Management Grant		2 935	3 000	3 000	138	2 069	1 500	569	38.0%	3 000
Municipal Infrastructure Grant		3 347	3 461	3 461	325	1 720	1 730	(11)	-0.6%	3 461
		–	–	–	–	–	–	–	–	–
Other transfers and grants [insert description]		–	–	–	–	–	–	–	–	–
Provincial Government:		–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–
Other transfers and grants [insert description]		–	–	–	–	–	–	–	–	–
District Municipality:		–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–
[insert description]		–	–	–	–	–	–	–	–	–
Other grant providers:		2 822	1 531	1 531	103	695	766	(70)	-9.2%	1 531
Mining Companies		1 439	231	231	–	–	116	(116)	-100.0%	231
Northern Cape Arts and Cultural		1 383	1 300	1 300	103	695	650	45	6.9%	1 300
Total operating expenditure of Transfers and Grants:		193 129	205 176	205 176	18 825	95 646	102 589	(6 943)	-6.8%	205 176
Capital expenditure of Transfers and Grants										
National Government:		43 746	125 755	125 348	20 699	52 737	61 196	(8 459)	-13.8%	125 348
Municipal Infrastructure Grant		25 658	65 755	65 347	13 018	35 371	35 275	96	0.3%	65 347
Water Services Infrastructure Grant		18 088	60 000	60 000	7 681	17 366	25 922	(8 556)	-33.0%	60 000
		–	–	–	–	–	–	–	–	–
Other capital transfers [insert description]		–	–	–	–	–	–	–	–	–
Provincial Government:		–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–
District Municipality:		–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–
Other grant providers:		–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–
Total capital expenditure of Transfers and Grants		43 746	125 755	125 348	20 699	52 737	61 196	(8 459)	-13.8%	125 348
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		236 875	330 931	330 524	39 523	148 383	163 786	(15 402)	-9.4%	330 524

Section 10 – Expenditure on councillors and board members allowances and employee benefits

10.1 Supporting Table SC8

NC451 Joe Morolong - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - Mid-Year Assessment

Summary of Employee and Councillor remuneration	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands		A	B	C						D
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages		7 907	8 994	8 994	998	4 062	4 497	(435)	-10%	8 994
Pension and UIF Contributions		907	1 349	1 349	72	412	675	(262)	-39%	1 349
Medical Aid Contributions		628	558	558	61	362	279	83	30%	558
Motor Vehicle Allowance		2 598	1 993	1 993	367	1 502	997	505	51%	1 993
Cellphone Allowance		1 328	1 504	1 504	114	682	752	(71)	-9%	1 504
Housing Allowances		–	–	–	–	–	–	–	–	–
Other benefits and allowances		2 566	2 443	2 443	–	635	1 221	(587)	-48%	2 443
Sub Total - Councillors		15 934	16 842	16 842	1 612	7 654	8 421	(767)	-9%	16 842
% increase			5.7%	5.7%						5.7%
Senior Managers of the Municipality										
Basic Salaries and Wages		3 369	4 487	4 457	248	1 666	2 234	(568)	-25%	4 457
Pension and UIF Contributions		8	30	30	1	4	15	(11)	-72%	30
Medical Aid Contributions		–	–	–	–	–	–	–	–	–
Overtime		–	–	–	–	–	–	–	–	–
Performance Bonus		–	–	–	–	–	–	–	–	–
Motor Vehicle Allowance		740	1 291	1 291	65	392	645	(254)	-39%	1 291
Cellphone Allowance		174	183	183	14	84	92	(8)	-8%	183
Housing Allowances		660	1 215	1 215	64	385	608	(222)	-37%	1 215
Other benefits and allowances		606	648	648	0	80	324	(244)	-75%	648
Payments in lieu of leave		416	20	30	–	530	13	517	3876%	30
Long service awards		–	–	–	–	–	–	–	–	–
Post-retirement benefit obligations		–	–	–	–	–	–	–	–	–
Entertainment		–	–	–	–	–	–	–	–	–
Scarcity		465	671	671	38	235	335	(100)	-30%	671
Acting and post related allowance		314	10	30	–	104	12	92	790%	30
In kind benefits		–	–	–	–	–	–	–	–	–
Sub Total - Senior Managers of Municipality		6 751	8 556	8 556	430	3 481	4 278	(797)	-19%	8 556
% increase			26.7%	26.7%						26.7%
Other Municipal Staff										
Basic Salaries and Wages		64 406	79 625	79 625	5 983	35 511	39 812	(4 301)	-11%	79 625
Pension and UIF Contributions		10 448	13 923	13 923	1 050	6 066	6 962	(896)	-13%	13 923
Medical Aid Contributions		5 811	6 502	6 502	520	3 086	3 251	(165)	-5%	6 502
Overtime		4 597	1 669	1 669	337	2 162	835	1 327	159%	1 669
Performance Bonus		5 846	6 084	6 084	–	5 201	3 042	2 159	71%	6 084
Motor Vehicle Allowance		7 023	9 250	9 250	623	3 756	4 625	(869)	-19%	9 250
Cellphone Allowance		1 211	1 413	1 413	108	644	707	(63)	-9%	1 413
Housing Allowances		1 288	1 473	1 473	103	619	736	(117)	-16%	1 473
Other benefits and allowances		4 732	2 994	2 994	168	1 533	1 497	36	2%	2 994
Payments in lieu of leave		1 202	164	164	–	241	82	159	194%	164
Long service awards		(45)	485	485	19	322	243	80	33%	485
Post-retirement benefit obligations		892	–	–	–	–	–	–	–	–
Entertainment		–	–	–	–	–	–	–	–	–
Scarcity		–	–	–	–	–	–	–	–	–
Acting and post related allowance		684	164	164	141	505	82	423	517%	164
In kind benefits		–	–	–	–	–	–	–	–	–
Sub Total - Other Municipal Staff		108 095	123 746	123 746	9 052	59 646	61 874	(2 228)	-4%	123 746
% increase			14.5%	14.5%						14.5%
Total Parent Municipality		130 780	149 144	149 144	11 094	70 781	74 573	(3 792)	-5%	149 144
			14.0%	14.0%						14.0%
Unpaid salary, allowances & benefits in arrears:										
Board Members of Entities										
Basic Salaries and Wages								–		
Pension and UIF Contributions								–		
Medical Aid Contributions								–		
Overtime								–		
Performance Bonus								–		
Motor Vehicle Allowance								–		
Cellphone Allowance								–		

Housing Allowances	5							-		
Other benefits and allowances								-		
Board Fees								-		
Payments in lieu of leave								-		
Long service awards								-		
Post-retirement benefit obligations								-		
Entertainment								-		
Scarcity								-		
Acting and post related allowance								-		
In kind benefits							-			
Sub Total - Executive members Board	2	-	-	-	-	-	-			-
% increase	4									
Senior Managers of Entities										
Basic Salaries and Wages	2							-		
Pension and UIF Contributions								-		
Medical Aid Contributions								-		
Overtime								-		
Performance Bonus								-		
Motor Vehicle Allowance								-		
Cellphone Allowance								-		
Housing Allowances								-		
Other benefits and allowances								-		
Payments in lieu of leave								-		
Long service awards								-		
Post-retirement benefit obligations								-		
Entertainment								-		
Scarcity								-		
Acting and post related allowance							-			
In kind benefits							-			
Sub Total - Senior Managers of Entities	4	-	-	-	-	-	-			-
% increase										
Other Staff of Entities										
Basic Salaries and Wages	4							-		
Pension and UIF Contributions								-		
Medical Aid Contributions								-		
Overtime								-		
Performance Bonus								-		
Motor Vehicle Allowance								-		
Cellphone Allowance								-		
Housing Allowances								-		
Other benefits and allowances								-		
Payments in lieu of leave								-		
Long service awards								-		
Post-retirement benefit obligations								-		
Entertainment								-		
Scarcity								-		
Acting and post related allowance							-			
In kind benefits							-			
Sub Total - Other Staff of Entities	4	-	-	-	-	-	-			-
% increase										
Total Municipal Entities		-	-	-	-	-	-			-
TOTAL SALARY, ALLOWANCES & BENEFITS		130 780	149 144	149 144	11 094	70 781	74 573	(3 792)	-5%	149 144
% increase	4		14.0%	14.0%						14.0%
TOTAL MANAGERS AND STAFF		114 846	132 302	132 302	9 482	63 127	66 152	(3 025)	-5%	132 302

Section 11 – Actual and Revised Targets for Cash Receipts

11.1 Supporting Table SC9

NC451 Joe Morolong - Supporting Table SC9 Monthly Budget Statement - actuals and revised targets for cash receipts - Mid-Year Assessment

Description	Ref	Budget Year 2024/25												2024/25 Medium Term Revenue & Expenditure Framework		
		July Outcome	August Outcome	Sept Outcome	October Outcome	Nov Outcome	Dec Outcome	January Budget	Feb Budget	March Budget	April Budget	May Budget	June Budget	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousands	1															
Cash Receipts By Source																
Property rates		279	4 110	424	1 961	1 473	7 127	7 802	7 802	7 802	7 802	7 802	(22 943)	31 442	33 394	35 467
Service charges - Electricity revenue		260	1 616	2 941	347	448	400	2 234	2 234	2 234	2 234	2 234	(9 789)	7 394	3 031	3 290
Service charges - Water revenue		71	11 722	2	297	1 375	240	5 756	5 756	5 756	5 756	5 756	(20 584)	21 900	23 265	24 713
Service charges - Waste Water Management		21	3 334	265	193	288	85	821	821	821	821	821	(7 550)	739	793	850
Service charges - Waste Management		18	2 202	227	146	190	79	789	789	789	789	789	(4 935)	1 873	1 411	1 542
Rental of facilities and equipment		5	11	7	9	13	17	31	31	31	31	31	(91)	126	134	142
Interest earned - external investments		—	—	—	—	—	—	2 236	2 236	2 236	2 236	2 236	2 236	13 414	14 216	15 069
Interest earned - outstanding debtors		—	—	—	—	—	—	5 168	5 168	5 168	5 168	5 168	5 168	31 008	32 868	34 840
Dividends received		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Fines, penalties and forfeits		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Licences and permits		20	22	—	—	—	—	42	42	42	42	42	(41)	210	223	236
Agency services		—	—	—	—	—	—	5	5	5	5	5	5	30	30	30
Transfers and Subsidies - Operational		99 718	3 406	20 195	656	—	75 250	66 589	66 589	66 589	66 589	66 589	(331 860)	200 312	217 711	217 711
Other revenue		20	1	13	48	6	6	122	122	122	122	122	(63)	640	678	719
Cash Receipts by Source		100 409	26 423	24 074	3 656	3 792	83 203	91 595	91 595	91 595	91 595	91 595	(390 448)	309 086	327 752	334 609
Other Cash Flows by Source																
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		30 000	—	—	18 000	—	—	49 918	49 918	49 918	49 918	49 918	(46 082)	251 510	247 891	289 768
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educ Institutions)		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Proceeds on Disposal of Fixed and Intangible Assets		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Short term loans		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Borrowing long term/refinancing		72	—	—	—	—	75	25	25	25	25	25	(270)	—	—	—
Increase (decrease) in consumer deposits		—	(1)	—	1	—	—	(0)	(0)	(0)	(0)	(0)	(0)	—	—	—
VAT Control (receipts)		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Decrease (increase) in non-current receivables		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Decrease (increase) in non-current investments		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Total Cash Receipts by Source		130 481	26 423	24 074	21 657	3 792	83 278	141 538	141 538	141 538	141 538	141 538	(436 799)	560 597	575 643	624 376
Cash Payments by Type																
Employee related costs		(9 421)	(9 531)	(10 116)	(9 827)	(14 749)	(9 482)	(11 978)	(11 978)	(11 978)	(11 978)	(11 978)	(11 978)	(134 995)	(144 215)	(150 894)
Remuneration of councillors		—	—	—	—	—	—	(2 807)	(2 807)	(2 807)	(2 807)	(2 807)	(2 807)	(16 842)	(14 439)	(15 111)
Interest		(25)	(3)	(0)	—	—	(23)	(3)	(3)	(3)	(3)	(3)	(3)	(70)	(73)	(77)
Bulk purchases - Electricity		—	—	—	—	—	(1 600)	(1 600)	(1 600)	(1 600)	(1 600)	(1 600)	(1 600)	(9 600)	(10 042)	(10 504)
Acquisitions - water & other inventory		—	(376)	(636)	(4 815)	(969)	(989)	(4 511)	(4 511)	(4 511)	(4 511)	(4 511)	(4 511)	(34 852)	(36 464)	(38 141)
Contracted services		(5 997)	(6 112)	(3 810)	(5 384)	(3 452)	(7 583)	(2 186)	(2 186)	(2 186)	(2 186)	(2 186)	(2 186)	(45 458)	(50 693)	(53 027)
Transfers and subsidies - other municipalities		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Transfers and subsidies - other		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Other expenditure		(2 498)	(4 291)	(3 512)	(1 352)	(10 302)	(4 513)	(12 604)	(12 604)	(12 604)	(12 604)	(12 604)	40 333	(49 158)	(48 859)	(51 765)
Cash Payments by Type		(17 942)	(20 314)	(18 075)	(21 379)	(29 472)	(22 589)	(35 690)	(35 690)	(35 690)	(35 690)	(35 690)	17 247	(290 975)	(304 786)	(319 519)
Other Cash Flows/Payments by Type																
Capital assets		—	(10 723)	(11 495)	(7 494)	(8 992)	(23 974)	(34 619)	(34 619)	(34 619)	(34 619)	(34 619)	90 737	(145 035)	(145 040)	(165 978)
Repayment of borrowing		—	—	—	—	—	—	(37)	(37)	(37)	(37)	(37)	(37)	(219)	(240)	(240)
Other Cash Flows/Payments		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Total Cash Payments by Type		(17 942)	(31 037)	(29 570)	(28 873)	(38 464)	(46 562)	(70 346)	(70 346)	(70 346)	(70 346)	(70 346)	107 948	(436 229)	(450 065)	(485 737)
NET INCREASE/(DECREASE) IN CASH HELD		112 539	(4 615)	(5 496)	(7 216)	(34 672)	36 716	71 192	71 192	71 192	71 192	71 192	(328 851)	124 368	125 578	138 639
Cash/cash equivalents at the month/year beginning:		—	—	17 874	—	—	—	1 287	1 287	1 287	1 287	1 287	72 479	25 595	25 595	25 595
Cash/cash equivalents at the month/year end:		112 539	(4 615)	12 378	(7 216)	(34 672)	36 716	72 479	72 479	72 479	72 479	72 479	(256 372)	149 963	151 172	164 234

Section 12 – Capital programme performance

12.1 Supporting Table SC12

NC451 Joe Morolong - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - Mid-Year Assessment

Month	2023/24	Budget Year 2024/25							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	% spend of Original Budget
R thousands									
Monthly expenditure performance trend									
July	15 179	12 086	6 673	–		6 673	–		
August	15 179	12 086	15 655	9 326	9 326	24 173	14 847	61.4%	77%
September	15 179	12 086	11 612	9 996	19 322	36 259	16 937	46.7%	160%
October	15 179	12 086	12 299	6 517	25 838	48 345	22 507	46.6%	214%
November	15 179	12 086	12 299	7 819	33 657	60 431	26 774	44.3%	278%
December	15 179	12 086	12 299	20 847	54 504	72 518	18 014	24.8%	451%
January	15 179	12 086	12 299	–		83 135	–		
February	15 179	12 086	12 299	–		95 433	–		
March	15 179	12 086	12 299	–		107 732	–		
April	15 179	12 086	12 299	–		120 031	–		
May	15 179	12 086	12 299	–		132 329	–		
June	15 179	12 086	12 299	–		144 628	–		
Total Capital expenditure	182 145	145 035	144 628	54 504					

12.2 Supporting Tables SC13

12.2.1 Supporting Table SC13a

NC451 Joe Morolong - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - Mid-Year Assessment

Description	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		34 588	103 340	106 235	17 219	44 855	53 335	8 480	15.9%	106 235
Roads Infrastructure		5 241	29 201	29 201	3 366	17 923	17 660	(262)	-1.5%	29 201
Roads		5 241	29 201	29 201	3 366	17 923	17 660	(262)	-1.5%	29 201
Road Structures		-	-	-	-	-	-	-	-	-
Road Furniture		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	-	-	-	-	-	-
Power Plants		-	-	-	-	-	-	-	-	-
HV Substations		-	-	-	-	-	-	-	-	-
HV Switching Station		-	-	-	-	-	-	-	-	-
HV Transmission Conductors		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
MV Switching Stations		-	-	-	-	-	-	-	-	-
MV Networks		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		29 023	64 992	67 887	10 865	21 108	31 044	9 937	32.0%	67 887
Dams and Weirs		-	-	-	-	-	-	-	-	-
Boreholes		29 023	64 992	67 887	10 865	21 108	31 044	9 937	32.0%	67 887
Reservoirs		-	-	-	-	-	-	-	-	-
Pump Stations		-	-	-	-	-	-	-	-	-
Water Treatment Works		-	-	-	-	-	-	-	-	-
Bulk Mains		-	-	-	-	-	-	-	-	-
Distribution		-	-	-	-	-	-	-	-	-
Distribution Points		-	-	-	-	-	-	-	-	-
PRV Stations		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		(61)	9 147	9 147	2 988	5 825	4 630	(1 195)	-25.8%	9 147
Pump Station		-	-	-	-	-	-	-	-	-
Reticulation		-	-	-	-	-	-	-	-	-
Waste Water Treatment Works		-	-	-	-	-	-	-	-	-
Outfall Sewers		-	-	-	-	-	-	-	-	-
Toilet Facilities		(61)	9 147	9 147	2 988	5 825	4 630	(1 195)	-25.8%	9 147
Capital Spares		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		385	-	-	-	-	-	-	-	-
Landfill Sites		385	-	-	-	-	-	-	-	-
Waste Transfer Stations		-	-	-	-	-	-	-	-	-
Waste Processing Facilities		-	-	-	-	-	-	-	-	-
Waste Drop-off Points		-	-	-	-	-	-	-	-	-
Waste Separation Facilities		-	-	-	-	-	-	-	-	-
Electricity Generation Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Rail Lines		-	-	-	-	-	-	-	-	-
Rail Structures		-	-	-	-	-	-	-	-	-
Rail Furniture		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Sand Pumps		-	-	-	-	-	-	-	-	-
Piers		-	-	-	-	-	-	-	-	-

Revetments	-	-	-	-	-	-	-	-	-
Promenades	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure	-	-	-	-	-	-	-	-	-
Data Centres	-	-	-	-	-	-	-	-	-
Core Layers	-	-	-	-	-	-	-	-	-
Distribution Layers	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Community Assets	8 924	7 707	7 707	1 228	2 145	3 854	1 709	44.3%	7 707
Community Facilities	-	300	300	-	-	150	150	100.0%	300
Halls	-	300	300	-	-	150	150	100.0%	300
Centres	-	-	-	-	-	-	-	-	-
Crèches	-	-	-	-	-	-	-	-	-
Clinics/Care Centres	-	-	-	-	-	-	-	-	-
Fire/Ambulance Stations	-	-	-	-	-	-	-	-	-
Testing Stations	-	-	-	-	-	-	-	-	-
Museums	-	-	-	-	-	-	-	-	-
Galleries	-	-	-	-	-	-	-	-	-
Theatres	-	-	-	-	-	-	-	-	-
Libraries	-	-	-	-	-	-	-	-	-
Cemeteries/Crematoria	-	-	-	-	-	-	-	-	-
Police	-	-	-	-	-	-	-	-	-
Purls	-	-	-	-	-	-	-	-	-
Public Open Space	-	-	-	-	-	-	-	-	-
Nature Reserves	-	-	-	-	-	-	-	-	-
Public Ablution Facilities	-	-	-	-	-	-	-	-	-
Markets	-	-	-	-	-	-	-	-	-
Stalls	-	-	-	-	-	-	-	-	-
Abattoirs	-	-	-	-	-	-	-	-	-
Airports	-	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities	8 924	7 407	7 407	1 228	2 145	3 704	1 559	42.1%	7 407
Indoor Facilities	-	-	-	-	-	-	-	-	-
Outdoor Facilities	8 924	7 407	7 407	1 228	2 145	3 704	1 559	42.1%	7 407
Capital Spares	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Monuments	-	-	-	-	-	-	-	-	-
Historic Buildings	-	-	-	-	-	-	-	-	-
Works of Art	-	-	-	-	-	-	-	-	-
Conservation Areas	-	-	-	-	-	-	-	-	-
Other Heritage	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-	-
Other assets	-	4 900	4 900	-	1 275	2 450	1 175	48.0%	4 900
Operational Buildings	-	4 900	4 900	-	1 275	2 450	1 175	48.0%	4 900
Municipal Offices	-	3 700	3 700	-	1 275	1 850	575	31.1%	3 700
Pay/Enquiry Points	-	-	-	-	-	-	-	-	-
Building Plan Offices	-	-	-	-	-	-	-	-	-
Workshops	-	-	-	-	-	-	-	-	-
Yards	-	1 200	1 200	-	-	600	600	100.0%	1 200
Stores	-	-	-	-	-	-	-	-	-
Laboratories	-	-	-	-	-	-	-	-	-
Training Centres	-	-	-	-	-	-	-	-	-
Manufacturing Plant	-	-	-	-	-	-	-	-	-
Depots	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Staff Housing	-	-	-	-	-	-	-	-	-
Social Housing	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Intangible Assets	186	630	630	-	-	315	315	100.0%	630
Servitudes	-	-	-	-	-	-	-	-	-
Licences and Rights	186	630	630	-	-	315	315	100.0%	630
Water Rights	-	-	-	-	-	-	-	-	-
Effluent Licenses	-	-	-	-	-	-	-	-	-

<i>Solid Waste Licenses</i>		–	–	–	–	–	–	–	–	–
<i>Computer Software and Applications</i>		186	630	630	–	–	315	315	100.0%	630
<i>Load Settlement Software Applications</i>		–	–	–	–	–	–	–		–
<i>Unspecified</i>		–	–	–	–	–	–	–		–
Computer Equipment		306	1 250	1 250	148	148	625	477	76.4%	1 250
Computer Equipment		306	1 250	1 250	148	148	625	477	76.4%	1 250
Furniture and Office Equipment		795	600	600	–	344	300	(44)	-14.7%	600
Furniture and Office Equipment		795	600	600	–	344	300	(44)	-14.7%	600
Machinery and Equipment		265	3 300	3 300	–	–	1 650	1 650	100.0%	3 300
Machinery and Equipment		265	3 300	3 300	–	–	1 650	1 650	100.0%	3 300
Transport Assets		1 465	8 300	8 300	–	–	4 150	4 150	100.0%	8 300
Transport Assets		1 465	8 300	8 300	–	–	4 150	4 150	100.0%	8 300
Land		–	–	–	–	–	–	–		–
Land		–	–	–	–	–	–	–		–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–		–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–		–
Living resources		–	–	–	–	–	–	–		–
Mature		–	–	–	–	–	–	–		–
<i>Policing and Protection</i>		–	–	–	–	–	–	–		–
<i>Zoological plants and animals</i>		–	–	–	–	–	–	–		–
Immature		–	–	–	–	–	–	–		–
<i>Policing and Protection</i>		–	–	–	–	–	–	–		–
<i>Zoological plants and animals</i>		–	–	–	–	–	–	–		–
Total Capital Expenditure on new assets	1	46 529	130 027	132 922	18 595	48 767	66 678	17 911	26.9%	132 922

12.2.2 Supporting Table SC13b

NC451 Joe Morolong - Supporting Table SC13b Monthly Budget Statement - capital expenditure on renewal of existing assets by asset class - Mid-Year Assessment

Description	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Capital expenditure on renewal of existing assets by Asset Class/Sub-class										
Infrastructure		619	15 008	11 706	2 251	5 737	4 158	(1 579)	-38.0%	11 706
Roads Infrastructure		-	-	-	-	-	-	-		-
Roads		-	-	-	-	-	-	-		-
Road Structures		-	-	-	-	-	-	-		-
Road Furniture		-	-	-	-	-	-	-		-
Capital Spares		-	-	-	-	-	-	-		-
Storm water Infrastructure		-	-	-	-	-	-	-		-
Drainage Collection		-	-	-	-	-	-	-		-
Storm water Conveyance		-	-	-	-	-	-	-		-
Attenuation		-	-	-	-	-	-	-		-
Electrical Infrastructure		-	-	-	-	-	-	-		-
Power Plants		-	-	-	-	-	-	-		-
HV Substations		-	-	-	-	-	-	-		-
HV Switching Station		-	-	-	-	-	-	-		-
HV Transmission Conductors		-	-	-	-	-	-	-		-
MV Substations		-	-	-	-	-	-	-		-
MV Switching Stations		-	-	-	-	-	-	-		-
MV Networks		-	-	-	-	-	-	-		-
LV Networks		-	-	-	-	-	-	-		-
Capital Spares		-	-	-	-	-	-	-		-
Water Supply Infrastructure		619	15 008	11 706	2 251	5 737	4 158	(1 579)	-38.0%	11 706
Dams and Weirs		-	-	-	-	-	-	-		-
Boreholes		619	15 008	11 706	2 251	5 737	4 158	(1 579)	-38.0%	11 706
Reservoirs		-	-	-	-	-	-	-		-
Pump Stations		-	-	-	-	-	-	-		-
Water Treatment Works		-	-	-	-	-	-	-		-
Bulk Mains		-	-	-	-	-	-	-		-
Distribution		-	-	-	-	-	-	-		-
Distribution Points		-	-	-	-	-	-	-		-
PRV Stations		-	-	-	-	-	-	-		-
Capital Spares		-	-	-	-	-	-	-		-
Sanitation Infrastructure		-	-	-	-	-	-	-		-
Pump Station		-	-	-	-	-	-	-		-
Reticulation		-	-	-	-	-	-	-		-
Waste Water Treatment Works		-	-	-	-	-	-	-		-
Outfall Sewers		-	-	-	-	-	-	-		-
Toilet Facilities		-	-	-	-	-	-	-		-
Capital Spares		-	-	-	-	-	-	-		-
Solid Waste Infrastructure		-	-	-	-	-	-	-		-
Landfill Sites		-	-	-	-	-	-	-		-
Waste Transfer Stations		-	-	-	-	-	-	-		-
Waste Processing Facilities		-	-	-	-	-	-	-		-
Waste Drop-off Points		-	-	-	-	-	-	-		-
Waste Separation Facilities		-	-	-	-	-	-	-		-
Electricity Generation Facilities		-	-	-	-	-	-	-		-
Capital Spares		-	-	-	-	-	-	-		-
Rail Infrastructure		-	-	-	-	-	-	-		-
Rail Lines		-	-	-	-	-	-	-		-
Rail Structures		-	-	-	-	-	-	-		-
Rail Furniture		-	-	-	-	-	-	-		-
Drainage Collection		-	-	-	-	-	-	-		-
Storm water Conveyance		-	-	-	-	-	-	-		-
Attenuation		-	-	-	-	-	-	-		-
MV Substations		-	-	-	-	-	-	-		-
LV Networks		-	-	-	-	-	-	-		-
Capital Spares		-	-	-	-	-	-	-		-
Coastal Infrastructure		-	-	-	-	-	-	-		-
Sand Pumps		-	-	-	-	-	-	-		-
Piers		-	-	-	-	-	-	-		-
Revetments		-	-	-	-	-	-	-		-
Promenades		-	-	-	-	-	-	-		-

Capital Spares	-	-	-	-	-	-	-	-
Information and Communication Infrastructure	-	-	-	-	-	-	-	-
Data Centres	-	-	-	-	-	-	-	-
Core Layers	-	-	-	-	-	-	-	-
Distribution Layers	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-
Community Assets	-	-	-	-	-	-	-	-
Community Facilities	-	-	-	-	-	-	-	-
Halls	-	-	-	-	-	-	-	-
Centres	-	-	-	-	-	-	-	-
Crèches	-	-	-	-	-	-	-	-
Clinics/Care Centres	-	-	-	-	-	-	-	-
Fire/Ambulance Stations	-	-	-	-	-	-	-	-
Testing Stations	-	-	-	-	-	-	-	-
Museums	-	-	-	-	-	-	-	-
Galleries	-	-	-	-	-	-	-	-
Theatres	-	-	-	-	-	-	-	-
Libraries	-	-	-	-	-	-	-	-
Cemeteries/Crematoria	-	-	-	-	-	-	-	-
Police	-	-	-	-	-	-	-	-
Purfs	-	-	-	-	-	-	-	-
Public Open Space	-	-	-	-	-	-	-	-
Nature Reserves	-	-	-	-	-	-	-	-
Public Ablution Facilities	-	-	-	-	-	-	-	-
Markets	-	-	-	-	-	-	-	-
Stalls	-	-	-	-	-	-	-	-
Abattoirs	-	-	-	-	-	-	-	-
Airports	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-
Sport and Recreation Facilities	-	-	-	-	-	-	-	-
Indoor Facilities	-	-	-	-	-	-	-	-
Outdoor Facilities	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-
Monuments	-	-	-	-	-	-	-	-
Historic Buildings	-	-	-	-	-	-	-	-
Works of Art	-	-	-	-	-	-	-	-
Conservation Areas	-	-	-	-	-	-	-	-
Other Heritage	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-
Other assets	-	-	-	-	-	-	-	-
Operational Buildings	-	-	-	-	-	-	-	-
Municipal Offices	-	-	-	-	-	-	-	-
Pay/Enquiry Points	-	-	-	-	-	-	-	-
Building Plan Offices	-	-	-	-	-	-	-	-
Workshops	-	-	-	-	-	-	-	-
Yards	-	-	-	-	-	-	-	-
Stores	-	-	-	-	-	-	-	-
Laboratories	-	-	-	-	-	-	-	-
Training Centres	-	-	-	-	-	-	-	-
Manufacturing Plant	-	-	-	-	-	-	-	-
Depots	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-
Staff Housing	-	-	-	-	-	-	-	-
Social Housing	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-
Servitudes	-	-	-	-	-	-	-	-
Licences and Rights	-	-	-	-	-	-	-	-
Water Rights	-	-	-	-	-	-	-	-
Effluent Licenses	-	-	-	-	-	-	-	-
Solid Waste Licenses	-	-	-	-	-	-	-	-
Computer Software and Applications	-	-	-	-	-	-	-	-

<i>Load Settlement Software Applications</i>		-	-	-	-	-	-	-		-
<i>Unspecified</i>		-	-	-	-	-	-	-		-
Computer Equipment		-	-	-	-	-	-	-		-
Computer Equipment		-	-	-	-	-	-	-		-
Furniture and Office Equipment		-	-	-	-	-	-	-		-
Furniture and Office Equipment		-	-	-	-	-	-	-		-
Machinery and Equipment		-	-	-	-	-	-	-		-
Machinery and Equipment		-	-	-	-	-	-	-		-
Transport Assets		-	-	-	-	-	-	-		-
Transport Assets		-	-	-	-	-	-	-		-
Land		-	-	-	-	-	-	-		-
Land		-	-	-	-	-	-	-		-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-		-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-		-
Living resources		-	-	-	-	-	-	-		-
Mature		-	-	-	-	-	-	-		-
Policing and Protection		-	-	-	-	-	-	-		-
Zoological plants and animals		-	-	-	-	-	-	-		-
Immature		-	-	-	-	-	-	-		-
Policing and Protection		-	-	-	-	-	-	-		-
Zoological plants and animals		-	-	-	-	-	-	-		-
Total Capital Expenditure on renewal of existing assets	1	619	15 008	11 706	2 251	5 737	4 158	(1 579)	-38.0%	11 706

12.2.3 Supporting Table SC13c

NC451 Joe Morolong - Supporting Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class - Mid-Year Assessment

Description	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		11 590	12 500	12 500	991	3 116	6 250	3 134	50.2%	12 500
Roads Infrastructure		-	-	-	-	-	-	-		-
Roads		-	-	-	-	-	-	-		-
Road Structures		-	-	-	-	-	-	-		-
Road Furniture		-	-	-	-	-	-	-		-
Capital Spares		-	-	-	-	-	-	-		-
Storm water Infrastructure		-	-	-	-	-	-	-		-
Drainage Collection		-	-	-	-	-	-	-		-
Storm water Conveyance		-	-	-	-	-	-	-		-
Attenuation		-	-	-	-	-	-	-		-
Electrical Infrastructure		-	-	-	-	-	-	-		-
Power Plants		-	-	-	-	-	-	-		-
HV Substations		-	-	-	-	-	-	-		-
HV Switching Station		-	-	-	-	-	-	-		-
HV Transmission Conductors		-	-	-	-	-	-	-		-
MV Substations		-	-	-	-	-	-	-		-
MV Switching Stations		-	-	-	-	-	-	-		-
MV Networks		-	-	-	-	-	-	-		-
LV Networks		-	-	-	-	-	-	-		-
Capital Spares		-	-	-	-	-	-	-		-
Water Supply Infrastructure		11 590	12 500	12 500	991	3 116	6 250	3 134	50.2%	12 500
Dams and Weirs		-	-	-	-	-	-	-		-
Boreholes		11 590	11 000	11 000	991	3 116	5 500	2 384	43.4%	11 000
Reservoirs		-	-	-	-	-	-	-		-
Pump Stations		-	-	-	-	-	-	-		-
Water Treatment Works		-	-	-	-	-	-	-		-
Bulk Mains		-	-	-	-	-	-	-		-
Distribution		-	1 500	1 500	-	-	750	750	100.0%	1 500
Distribution Points		-	-	-	-	-	-	-		-
PRV Stations		-	-	-	-	-	-	-		-
Capital Spares		-	-	-	-	-	-	-		-
Sanitation Infrastructure		-	-	-	-	-	-	-		-
Pump Station		-	-	-	-	-	-	-		-
Reticulation		-	-	-	-	-	-	-		-
Waste Water Treatment Works		-	-	-	-	-	-	-		-
Outfall Sewers		-	-	-	-	-	-	-		-
Toilet Facilities		-	-	-	-	-	-	-		-
Capital Spares		-	-	-	-	-	-	-		-
Solid Waste Infrastructure		-	-	-	-	-	-	-		-
Landfill Sites		-	-	-	-	-	-	-		-
Waste Transfer Stations		-	-	-	-	-	-	-		-
Waste Processing Facilities		-	-	-	-	-	-	-		-
Waste Drop-off Points		-	-	-	-	-	-	-		-
Waste Separation Facilities		-	-	-	-	-	-	-		-
Electricity Generation Facilities		-	-	-	-	-	-	-		-
Capital Spares		-	-	-	-	-	-	-		-
Rail Infrastructure		-	-	-	-	-	-	-		-
Rail Lines		-	-	-	-	-	-	-		-
Rail Structures		-	-	-	-	-	-	-		-
Rail Furniture		-	-	-	-	-	-	-		-
Drainage Collection		-	-	-	-	-	-	-		-
Storm water Conveyance		-	-	-	-	-	-	-		-
Attenuation		-	-	-	-	-	-	-		-
MV Substations		-	-	-	-	-	-	-		-
LV Networks		-	-	-	-	-	-	-		-
Capital Spares		-	-	-	-	-	-	-		-
Coastal Infrastructure		-	-	-	-	-	-	-		-
Sand Pumps		-	-	-	-	-	-	-		-
Piers		-	-	-	-	-	-	-		-
Revetments		-	-	-	-	-	-	-		-
Promenades		-	-	-	-	-	-	-		-
Capital Spares		-	-	-	-	-	-	-		-

Information and Communication Infrastructure	-	-	-	-	-	-	-	-
Data Centres	-	-	-	-	-	-	-	-
Core Layers	-	-	-	-	-	-	-	-
Distribution Layers	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-
Community Assets	-	-	-	-	-	-	-	-
Community Facilities	-	-	-	-	-	-	-	-
Halls	-	-	-	-	-	-	-	-
Centres	-	-	-	-	-	-	-	-
Crèches	-	-	-	-	-	-	-	-
Clinics/Care Centres	-	-	-	-	-	-	-	-
Fire/Ambulance Stations	-	-	-	-	-	-	-	-
Testing Stations	-	-	-	-	-	-	-	-
Museums	-	-	-	-	-	-	-	-
Galleries	-	-	-	-	-	-	-	-
Theatres	-	-	-	-	-	-	-	-
Libraries	-	-	-	-	-	-	-	-
Cemeteries/Crematoria	-	-	-	-	-	-	-	-
Police	-	-	-	-	-	-	-	-
Parks	-	-	-	-	-	-	-	-
Public Open Space	-	-	-	-	-	-	-	-
Nature Reserves	-	-	-	-	-	-	-	-
Public Ablution Facilities	-	-	-	-	-	-	-	-
Markets	-	-	-	-	-	-	-	-
Stalls	-	-	-	-	-	-	-	-
Abattoirs	-	-	-	-	-	-	-	-
Airports	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-
Sport and Recreation Facilities	-	-	-	-	-	-	-	-
Indoor Facilities	-	-	-	-	-	-	-	-
Outdoor Facilities	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-
Monuments	-	-	-	-	-	-	-	-
Historic Buildings	-	-	-	-	-	-	-	-
Works of Art	-	-	-	-	-	-	-	-
Conservation Areas	-	-	-	-	-	-	-	-
Other Heritage	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-
Other assets	-	-	-	-	-	-	-	-
Operational Buildings	-	-	-	-	-	-	-	-
Municipal Offices	-	-	-	-	-	-	-	-
Pay/Enquiry Points	-	-	-	-	-	-	-	-
Building Plan Offices	-	-	-	-	-	-	-	-
Workshops	-	-	-	-	-	-	-	-
Yards	-	-	-	-	-	-	-	-
Stores	-	-	-	-	-	-	-	-
Laboratories	-	-	-	-	-	-	-	-
Training Centres	-	-	-	-	-	-	-	-
Manufacturing Plant	-	-	-	-	-	-	-	-
Depots	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-
Staff Housing	-	-	-	-	-	-	-	-
Social Housing	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-
Servitudes	-	-	-	-	-	-	-	-
Licences and Rights	-	-	-	-	-	-	-	-
Water Rights	-	-	-	-	-	-	-	-
Effluent Licences	-	-	-	-	-	-	-	-
Solid Waste Licences	-	-	-	-	-	-	-	-
Computer Software and Applications	-	-	-	-	-	-	-	-
Load Settlement Software Applications	-	-	-	-	-	-	-	-

<i>Unspecified</i>		-	-	-	-	-	-	-		-
Computer Equipment		-	-	-	-	-	-	-		-
Computer Equipment		-	-	-	-	-	-	-		-
Furniture and Office Equipment		-	-	-	-	-	-	-		-
Furniture and Office Equipment		-	-	-	-	-	-	-		-
Machinery and Equipment		-	-	-	-	-	-	-		-
Machinery and Equipment		-	-	-	-	-	-	-		-
Transport Assets		1 934	2 000	2 000	491	1 696	1 000	(696)	-69.6%	2 000
Transport Assets		1 934	2 000	2 000	491	1 696	1 000	(696)	-69.6%	2 000
Land		-	-	-	-	-	-	-		-
Land		-	-	-	-	-	-	-		-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-		-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-		-
Living resources		-	-	-	-	-	-	-		-
Mature		-	-	-	-	-	-	-		-
<i>Policing and Protection</i>		-	-	-	-	-	-	-		-
<i>Zoological plants and animals</i>		-	-	-	-	-	-	-		-
Immature		-	-	-	-	-	-	-		-
<i>Policing and Protection</i>		-	-	-	-	-	-	-		-
<i>Zoological plants and animals</i>		-	-	-	-	-	-	-		-
Total Repairs and Maintenance Expenditure	1	13 524	14 500	14 500	1 482	4 811	7 250	2 439	33.6%	14 500

12.2.3 Supporting Table SC13c

NC451 Joe Morolong - Supporting Table SC13d Monthly Budget Statement - depreciation by asset class - Mid-Year Assessment

Description	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Depreciation by Asset Class/Sub-class										
Infrastructure		131 560	77 399	77 399	54 833	54 833	38 699	(16 134)	-41.7%	77 399
Roads Infrastructure		99 560	15 237	15 237	40 724	40 724	7 618	(33 106)	-434.6%	15 237
Roads		99 560	15 237	15 237	40 724	40 724	7 618	(33 106)	-434.6%	15 237
Road Structures		-	-	-	-	-	-	-	-	-
Road Furniture		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		827	262	262	387	387	131	(256)	-195.2%	262
Drainage Collection		827	262	262	387	387	131	(256)	-195.2%	262
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		307	23 810	23 810	137	137	11 905	11 768	98.9%	23 810
Power Plants		-	-	-	-	-	-	-	-	-
HV Substations		-	-	-	-	-	-	-	-	-
HV Switching Station		-	-	-	-	-	-	-	-	-
HV Transmission Conductors		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
MV Switching Stations		-	-	-	-	-	-	-	-	-
MV Networks		-	-	-	-	-	-	-	-	-
LV Networks		307	23 810	23 810	137	137	11 905	11 768	98.9%	23 810
Capital Spares		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		30 682	36 936	36 936	13 502	13 502	18 468	4 967	26.9%	36 936
Dams and Weirs		-	-	-	-	-	-	-	-	-
Boreholes		14 429	14 371	14 371	6 073	6 073	7 186	1 112	15.5%	14 371
Reservoirs		3 862	14 319	14 319	1 631	1 631	7 159	5 528	77.2%	14 319
Pump Stations		595	839	839	332	332	420	88	21.0%	839
Water Treatment Works		-	-	-	-	-	-	-	-	-
Bulk Mains		-	-	-	-	-	-	-	-	-
Distribution		11 796	7 407	7 407	5 465	5 465	3 704	(1 762)	-47.6%	7 407
Distribution Points		-	-	-	-	-	-	-	-	-
PRV Stations		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		100	525	525	46	46	262	216	82.4%	525
Pump Station		-	-	-	-	-	-	-	-	-
Reticulation		-	-	-	-	-	-	-	-	-
Waste Water Treatment Works		100	525	525	46	46	262	216	82.4%	525
Outfall Sewers		-	-	-	-	-	-	-	-	-
Toilet Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		84	628	628	37	37	314	277	88.2%	628
Landfill Sites		84	628	628	37	37	314	277	88.2%	628
Waste Transfer Stations		-	-	-	-	-	-	-	-	-
Waste Processing Facilities		-	-	-	-	-	-	-	-	-
Waste Drop-off Points		-	-	-	-	-	-	-	-	-
Waste Separation Facilities		-	-	-	-	-	-	-	-	-
Electricity Generation Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Rail Lines		-	-	-	-	-	-	-	-	-
Rail Structures		-	-	-	-	-	-	-	-	-
Rail Furniture		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Sand Pumps		-	-	-	-	-	-	-	-	-
Piers		-	-	-	-	-	-	-	-	-
Revetments		-	-	-	-	-	-	-	-	-
Promenades		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-

Data Centres	-	-	-	-	-	-	-		-
Core Layers	-	-	-	-	-	-	-		-
Distribution Layers	-	-	-	-	-	-	-		-
Capital Spares	-	-	-	-	-	-	-		-
Community Assets	2 101	3 057	3 057	952	952	1 528	576	37.7%	3 057
Community Facilities	-	2 672	2 672	952	952	1 336	384	28.7%	2 672
Halls	-	2 495	2 495	952	952	1 248	296	23.7%	2 495
Centres	-	-	-	-	-	-	-		-
Crèches	-	-	-	-	-	-	-		-
Clinics/Care Centres	-	-	-	-	-	-	-		-
Fire/Ambulance Stations	-	-	-	-	-	-	-		-
Testing Stations	-	-	-	-	-	-	-		-
Museums	-	-	-	-	-	-	-		-
Galleries	-	-	-	-	-	-	-		-
Theatres	-	-	-	-	-	-	-		-
Libraries	-	-	-	-	-	-	-		-
Cemeteries/Crematoria	-	90	90	-	-	45	45	100.0%	90
Police	-	-	-	-	-	-	-		-
PurIs	-	87	87	-	-	43	43	100.0%	87
Public Open Space	-	-	-	-	-	-	-		-
Nature Reserves	-	-	-	-	-	-	-		-
Public Ablution Facilities	-	-	-	-	-	-	-		-
Markets	-	-	-	-	-	-	-		-
Stalls	-	-	-	-	-	-	-		-
Abattoirs	-	-	-	-	-	-	-		-
Airports	-	-	-	-	-	-	-		-
Taxi Ranks/Bus Terminals	-	-	-	-	-	-	-		-
Capital Spares	-	-	-	-	-	-	-		-
Sport and Recreation Facilities	2 101	385	385	-	-	193	193	100.0%	385
Indoor Facilities	-	-	-	-	-	-	-		-
Outdoor Facilities	2 101	385	385	-	-	193	193	100.0%	385
Capital Spares	-	-	-	-	-	-	-		-
Heritage assets	-	-	-	-	-	-	-		-
Monuments	-	-	-	-	-	-	-		-
Historic Buildings	-	-	-	-	-	-	-		-
Works of Art	-	-	-	-	-	-	-		-
Conservation Areas	-	-	-	-	-	-	-		-
Other Heritage	-	-	-	-	-	-	-		-
Investment properties	-	200	200	-	-	100	100	100.0%	200
Revenue Generating	-	200	200	-	-	100	100	100.0%	200
Improved Property	-	-	-	-	-	-	-		-
Unimproved Property	-	200	200	-	-	100	100	100.0%	200
Non-revenue Generating	-	-	-	-	-	-	-		-
Improved Property	-	-	-	-	-	-	-		-
Unimproved Property	-	-	-	-	-	-	-		-
Other assets	615	2 095	2 095	277	277	1 047	770	73.6%	2 095
Operational Buildings	615	2 095	2 095	277	277	1 047	770	73.6%	2 095
Municipal Offices	615	2 095	2 095	277	277	1 047	770	73.6%	2 095
Pay/Enquiry Points	-	-	-	-	-	-	-		-
Building Plan Offices	-	-	-	-	-	-	-		-
Workshops	-	-	-	-	-	-	-		-
Yards	-	-	-	-	-	-	-		-
Stores	-	-	-	-	-	-	-		-
Laboratories	-	-	-	-	-	-	-		-
Training Centres	-	-	-	-	-	-	-		-
Manufacturing Plant	-	-	-	-	-	-	-		-
Depots	-	-	-	-	-	-	-		-
Capital Spares	-	-	-	-	-	-	-		-
Housing	-	-	-	-	-	-	-		-
Staff Housing	-	-	-	-	-	-	-		-
Social Housing	-	-	-	-	-	-	-		-
Capital Spares	-	-	-	-	-	-	-		-
Biological or Cultivated Assets	-	-	-	-	-	-	-		-
Biological or Cultivated Assets	-	-	-	-	-	-	-		-
Intangible Assets	513	151	151	-	-	76	76	100.0%	151
Servitudes	-	-	-	-	-	-	-		-
Licences and Rights	513	151	151	-	-	76	76	100.0%	151
Water Rights	-	-	-	-	-	-	-		-
Effluent Licenses	-	-	-	-	-	-	-		-
Solid Waste Licenses	-	-	-	-	-	-	-		-
Computer Software and Applications	513	151	151	-	-	76	76	100.0%	151
Load Settlement Software Applications	-	-	-	-	-	-	-		-
Unspecified	-	-	-	-	-	-	-		-

Computer Equipment		819	1 311	1 311	284	284	656	372	56.7%	1 311
Computer Equipment		819	1 311	1 311	284	284	656	372	56.7%	1 311
Furniture and Office Equipment		608	778	778	267	267	389	122	31.4%	778
Furniture and Office Equipment		608	778	778	267	267	389	122	31.4%	778
Machinery and Equipment		326	15 546	15 546	156	156	7 773	7 617	98.0%	15 546
Machinery and Equipment		326	15 546	15 546	156	156	7 773	7 617	98.0%	15 546
Transport Assets		2 216	1 888	1 888	867	867	944	77	8.1%	1 888
Transport Assets		2 216	1 888	1 888	867	867	944	77	8.1%	1 888
Land		-	-	-	-	-	-	-		-
Land		-	-	-	-	-	-	-		-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-		-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-		-
Living resources		-	-	-	-	-	-	-		-
Mature		-	-	-	-	-	-	-		-
Policing and Protection		-	-	-	-	-	-	-		-
Zoological plants and animals		-	-	-	-	-	-	-		-
Immature		-	-	-	-	-	-	-		-
Policing and Protection		-	-	-	-	-	-	-		-
Zoological plants and animals		-	-	-	-	-	-	-		-
Total Depreciation	1	138 759	102 425	102 425	57 636	57 636	51 213	(6 424)	-12.5%	102 425

PART 4 – MID-TERM ORGANISATIONAL PERFORMANCE

4.1 MID-TERM ORGANISATIONAL PERFORMANCE

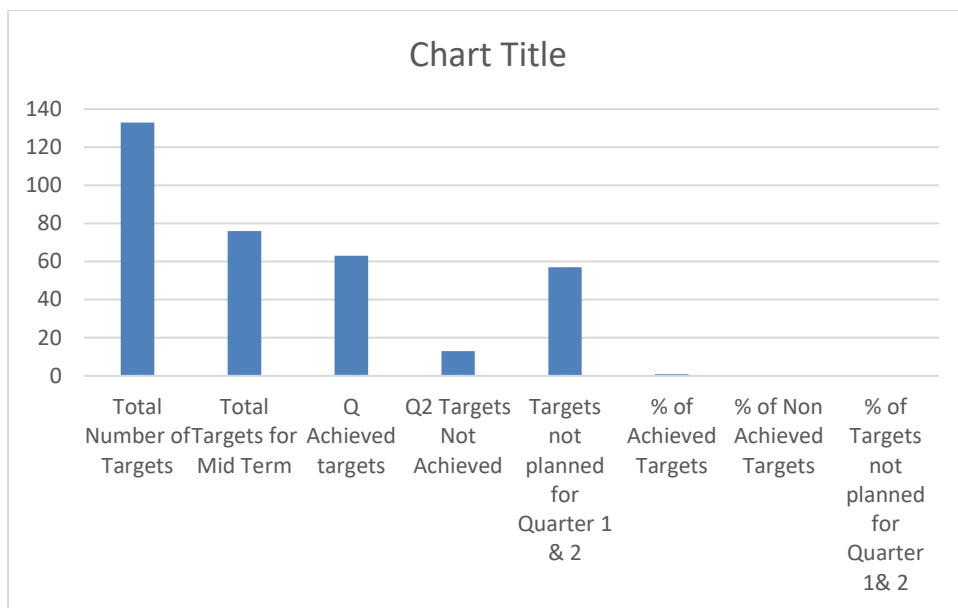
The MSA section 17 (2): requires a municipality to establish and organise its administration to facilitate a culture of accountability amongst its staff. Section 16 (1): states that a municipality must develop a system of municipal governance that compliments formal representative governance with a system of participatory governance. Section 18 (a) - (d): requires a municipality to supply its community with information concerning municipal governance, management and development.

4.2 SUMMARY OF MUNICIPAL MID-TERM PERFORMANCE 2024/25 FY

The information provided on the table below indicates the overall mid-term performance status on key performance indicators as listed on the 2024/25 SDBIP. The analysis on targets were performed in line with the 6 national KPAs as regulated in the Municipal Systems.

Table 1

Total Number of Targets	133
Total Targets for Mid Term	76
Q Achieved targets	63
Q2 Targets Not Achieved	13
Targets not planned for Quarter 1 & 2	57
% of Achieved Targets	83%
% of Non Achieved Targets	17%
% of Targets not planned for Quarter 1& 2	43%



A detailed report on each target indicating the status of achievement is listed on Part 5 of the report, which gives analysis to the Organisational SDBIP

4.3. HIGHLIGHTS ON EACH KEY PERFORMANCE AREA

4.3.1 MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION

The performance on these KPA indicated a very good improvement as most indicators planned for Quarter 1 and 2 were achieved. The target that was not achieved is meeting this is due to Management busy with AG processes and other municipal engagements.

Below graph indicates the SDBIP performance on Municipal Institutional Development and Transformation.

MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION	2024/25 MID-TERM
Total targets	17
Achieved targets	10
Targets not achieved	3
Percentage of achieved targets	59%
Percentage of targets not achieved	41%

4.3.2 BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Water project was delayed by Late appointment of the service provider and 4 service providers was appointed.

Below graph indicates the SDBIP performance on Basic Service Delivery and Infrastructure Development

BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT	2024/25 MID-TERM
Total targets	15
Achieved targets	15
Targets not achieved	0
Percentage of achieved targets	100%
Percentage of targets not achieved	0%

4.3.3. LOCAL ECONOMIC DEVELOPMENT

Below graph indicates the SDBIP performance on Local Economic Development

LOCAL ECONOMIC DEVELOPMENT	2024/25 MID-TERM
Total targets	16
Achieved targets	13
Targets not achieved	3
Percentage of achieved targets	82%
Percentage of targets not achieved	18%

4.3.4. GOOD GOVERNANCE AND PUBLIC PARTICIPATION

GOOD GOVERNANCE AND PUBLIC PARTICIPATION	2023/24 MID-TERM
Total targets	11
Achieved targets	11
Targets not achieved	0
Percentage of achieved targets	100%
Percentage of targets not achieved	0%

4.3.5. MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

The above Key Performance Area focuses on improving Municipal financial viability by ensuring revenue collection, expenditure on Capital and operational budget and submission of in-year financial reports in line with legislations.

Below graph indicates the SDBIP performance on Municipal Financial Viability and Management

MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT	2024/25 MID-TERM
Total targets	17
Achieved targets	14
Targets not achieved	3
Percentage of achieved targets	82%
Percentage of targets not achieved	18%

PART 5 – SUPPORTING DOCUMENTATION

Section 13- Performance Assessments of the Departments

KPI NO	KPA	IDP PROGRAMME (IDP PRIORITY AREA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATOR TITLE	TARGET (OUTPUT)	UNIT OF MEASUREMENT	REPORTING CYCLE	TARGET BREAKDOWN			ACTUAL CUMULATIVE PERFORMANCE			ACHIEVED / NOT ACHIEVED	REASONS FOR DEVIATION	CORRECTIVE MEASURES TO BE TAKEN	POE
								Q1	Q2	MID YEAR	Q1	Q2	MID YEAR				
1.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To ensure effective strategic integrated sustainable development planning in the municipality	IDP Process Plan annually developed and submitted to Council by 31 August 2024	IDP Process Plan annually developed and submitted to Council by 31 August 2024	Date	Annually	31 Aug	-	31 Aug	28 Aug	N/A	28 Aug	Achieved	N/A	N/A	IDP Process Plan and Council Resolution
2.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To ensure effective strategic integrated sustainable development planning in the municipality	Number of quarterly progress reports on the IDP process plan submitted to the Municipal Manager by 30 June 2025	4 quarterly progress reports on the IDP process plan submitted to the Municipal Manager by 30 June 2025	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager
3.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To ensure effective strategic integrated sustainable development planning in the municipality	Number of IDP/Budget community consultation meetings bi-annually held in all wards by 30 June 2025	30 IDP/Budget community consultation meetings bi-annually held in all wards by 30 June 2025	Number	Bi-annually	-	15	15	N/A	15	15	Achieved	N/A	N/A	Reports and attendance registers
4.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To ensure effective strategic integrated sustainable development planning in the municipality	Draft IDP annually developed and submitted to Council by 31 March 2025	Draft IDP annually developed and submitted to Council by 31 March 2025	Date	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	Draft IDP and Council Resolution

KPI NO	KPA	IDP PROGRAMME (IDP PRIORITY AREA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATOR TITLE	TARGET (OUTPUT)	UNIT OF MEASUREMENT	REPORTING CYCLE	TARGET BREAKDOWN			ACTUAL CUMULATIVE PERFORMANCE			ACHIEVED / NOT ACHIEVED	REASONS FOR DEVIATION	CORRECTIVE MEASURES TO BE TAKEN	POE
								Q1	Q2	MID YEAR	Q1	Q2	MID YEAR				
5.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To ensure effective strategic integrated sustainable development planning in the municipality	Final IDP annually developed and submitted to Council by 31 May 2025	Final IDP annually developed and submitted to Council by 31 May 2025	Date	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	Final IDP and Council Resolution
6.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To ensure effective strategic integrated sustainable development planning in the municipality	Number of quarterly IDP Representative Forum meetings held by 30 June 2025	4 quarterly IDP Representative Forum meetings held by 30 June 2025	Number	Quarterly	1	1	1	1	1	2	Achieved	N/A	N/A	Minutes and Attendance Registers
7.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To ensure effective strategic integrated sustainable development planning in the municipality	Final Top-layer SDBIP annually developed and submitted to the Mayor by 30 June 2025	Final Top-layer SDBIP annually developed and submitted to the Mayor by 30 June 2025	Date	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	Signed Top-layer SDBIP
8.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To review and report IDP implementation progress against predetermined objectives	Number of quarterly performance reports on Top Layer SDBIP submitted to Council by 30 June 2025	4 quarterly performance reports on Top Layer SDBIP submitted to Council by 30 June 2025	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and Council Resolution
9.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To review and report IDP implementation progress against predetermined objectives	Annual Performance Report annually developed and submitted to Council by 31 August 2024	Annual Performance Report annually developed and submitted to Council by 31 August 2024	Date	Annually	31 Aug	-	31 Aug	28 Aug	-	28 Aug	Achieved	N/A	N/A	Report and Council Resolution
10.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To review and report IDP implementation progress against predetermined objectives	Annual Report annually developed and submitted to Council by 31 January 2025	Annual Report annually developed and submitted to Council by 31 January 2025	Date	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	Report and Council Resolution

KPI NO	KPA	IDP PROGRAMME (IDP PRIORITY AREA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATOR TITLE	TARGET (OUTPUT)	UNIT OF MEASUREMENT	REPORTING CYCLE	TARGET BREAKDOWN			ACTUAL CUMULATIVE PERFORMANCE			ACHIEVED / NOT ACHIEVED	REASONS FOR DEVIATION	CORRECTIVE MEASURES TO BE TAKEN	POE
								Q1	Q2	MID YEAR	Q1	Q2	MID YEAR				
11.	Municipal Transformation & Institutional Development	Sustainable Development Orientated Municipality	To provide integrated human resource service	Number of Performance Agreements for Senior Managers and Accounting Officer developed and signed by 31 July 2024	6 Performance Agreements for Senior Managers and Accounting Officer developed and signed by 31 July 2024	Number	Annually	6	-	6	6	N/A	6	Achieved	N/A	N/A	Signed Performance Agreements
12.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To review and report IDP and Budget implementation progress against predetermined objectives	Number of quarterly IDP/Budget/PMS Steering Committee meetings held by 30 June 2025	4 quarterly IDP/Budget/PMS Steering Committee meetings held by 30 June 2025	Number	Quarterly	1	1	2	0	0	0	Not achieved	Members of steering committee were not yet appointed.	Appointment of steering committee members and development of meeting schedule.	Minutes and Attendance Registers
13.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To ensure MSCOA compliance	Number of quarterly MSCOA and IT meetings held by 30 June 2025	4 quarterly MSCOA and IT meetings held by 30 June 2025	Number	Quarterly	1	1	2	0	0	0	Not achieved	Members of steering committee were not yet appointed.	Appointment of steering committee members and development of meeting schedule.	Minutes and Attendance Registers
14.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To promote the interests and rights of targeted groups – women, children, youth, elderly, people living with disabilities, people living with HIV/AIDS	Local AIDS council established by 30 June 2025	Local AIDS council established by 30 June 2025	Date	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	Report and proof of submission to the Municipal Manager
15.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To promote the interests and rights of targeted groups – women, children, youth, elderly, people living with disabilities, people living with HIV/AIDS	Number of quarterly reports on Special Interest Groups programmes submitted to the Municipal Manager by 30 June 2025	4 quarterly reports on Special Interest Groups programmes submitted to the Municipal Manager by 30 June 2025	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager

KPI NO	KPA	IDP PROGRAMME (IDP PRIORITY AREA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATOR TITLE	TARGET (OUTPUT)	UNIT OF MEASUREMENT	REPORTING CYCLE	TARGET BREAKDOWN			ACTUAL CUMULATIVE PERFORMANCE			ACHIEVED / NOT ACHIEVED	REASONS FOR DEVIATION	CORRECTIVE MEASURES TO BE TAKEN	POE
								Q1	Q2	MID YEAR	Q1	Q2	MID YEAR				
16.	Good Governance and Public Participation	Sustainable Development Orientated Municipality	To improve public participation	Number of quarterly Ward Committee meetings held by 30 June 2025	180 quarterly Ward Committee meetings held by 30 June 2025	Date	Annually	45	45	90	45	45	90	Achieved	N/A	N/A	Reports and attendance registers
17.	Good Governance and Public Participation	Sustainable Development Orientated Municipality	To promote good intergovernmental-relation in the municipality	Number of quarterly Speaker's Forum meetings coordinated by 30 June 2025	4 quarterly Speaker's Forum meetings coordinated by 30 June 2025	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Minutes and Attendance Registers
18.	Municipal Transformation & Institutional Development	Sustainable Development Orientated Municipality	To govern municipal affairs	Number of quarterly departmental meetings held by 30 June 2025	4 quarterly departmental meetings held by 30 June 2025	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Minutes and Attendance Registers
19.	Municipal Transformation & Institutional Development	Sustainable Development Orientated Municipality	To govern municipal affairs	Number of quarterly management meetings held by 30 June 2025	4 quarterly management meetings held by 30 June 2025	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Minutes and Attendance Registers
20.	Municipal Transformation & Institutional Development	Sustainable Development Orientated Municipality	To govern municipal affairs	Number of quarterly extended management meetings held by 30 June 2025	4 quarterly extended management meetings held by 30 June 2025	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Minutes and Attendance Registers
21.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To improve public participation	Number of bi-annual digital external newsletters compiled and published by 30 June 2025	2 bi-annual digital external newsletters compiled and published by 30 June 2025	Number	Bi-annually	-	1	1	N/A	0	0	Not achieved	Delays in supply chain processes with regard to the appointment of a service provider	Service provider will be appointed in Q3	Digital External Newsletters

KPI NO	KPA	IDP PROGRAMME (IDP PRIORITY AREA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATOR TITLE	TARGET (OUTPUT)	UNIT OF MEASUREMENT	REPORTING CYCLE	TARGET BREAKDOWN			ACTUAL CUMULATIVE PERFORMANCE			ACHIEVED / NOT ACHIEVED	REASONS FOR DEVIATION	CORRECTIVE MEASURES TO BE TAKEN	POE
								Q1	Q2	MID YEAR	Q1	Q2	MID YEAR				
22.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To improve public participation	Number of quarterly reports on publicized municipal activities/events published on the municipal website by 30 June 2025	4 quarterly reports on publicized municipal activities/events published on the municipal website by 30 June 2025	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager
23.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To govern municipal affairs	System of delegation developed and submitted to Council by 31 July 2024	System of delegation developed and submitted to Council by 31 July 2024	Date	Annually	31 Jul	-	31 Jul	-	N/A	N/A	Not achieved	Draft system of delegation is in place, but still awaiting council approval	The system of delegation will be reviewed in the next quarter	System of delegation and Council resolution
24.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To manage risks in the Municipality	Strategic risk management assessment register annually developed and submitted to the Municipal Manager by 30 June 2025	Strategic risk management assessment register annually developed and submitted to the Municipal Manager by 30 June 2025	Date	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	Assessment register and proof of submission to the Municipal Manager
25.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To manage risks in the Municipality	Number of quarterly reports on the monitoring of the strategic risk registers submitted to the Municipal Manager by 30 June 2025	4 quarterly reports on the monitoring of the strategic risk registers submitted to the Municipal Manager by 30 June 2025	Number	Quarterly	1	1	2	0	1	1	Not achieved	Time constraints and non-commitment by management	The unit will arrange a meeting with senior management to address the issue	Reports and proof of submission to the Municipal Manager
26.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To manage risks in the Municipality	Operational risk management assessment registers developed and submitted to the Municipal Manager by 30 June 2025	Operational risk management assessment registers developed and submitted to the Municipal Manager by 30 June 2025	Date	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	Assessment register and proof of submission to the Municipal Manager

KPI NO	KPA	IDP PROGRAMME (IDP PRIORITY AREA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATOR TITLE	TARGET (OUTPUT)	UNIT OF MEASUREMENT	REPORTING CYCLE	TARGET BREAKDOWN			ACTUAL CUMULATIVE PERFORMANCE			ACHIEVED / NOT ACHIEVED	REASONS FOR DEVIATION	CORRECTIVE MEASURES TO BE TAKEN	POE
								Q1	Q2	MID YEAR	Q1	Q2	MID YEAR				
27.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To manage risks in the Municipality	Number of quarterly reports on the monitoring of the operational risk registers submitted to the Municipal Manager by 30 June 2025	4 quarterly reports on the monitoring of the operational risk registers submitted to the Municipal Manager by 30 June 2025	Number	Quarterly	1	1	2	0	0	0	Not achieved	Time constraints and non-commitment by management	The unit will arrange a meeting with senior management to address the issue	Reports and proof of submission to the Municipal Manager
28.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To assist the municipality to achieve its objectives	Number of quarterly reports on internal audit submitted to Municipal Manager by 30 June 2025	4 quarterly reports on internal audit submitted to the Municipal Manager 30 June 2025	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager
29.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To promote oversight and public accountability	Number of reports on MPAC submitted to the Municipal Manager by 30 June 2025	4 reports on MPAC submitted to the Municipal Manager by 30 June 2025	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager
30.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To ensure legal compliance	Number of quarterly reports on Legal Services matters submitted to the Municipal Manager by 30 June 2025	4 quarterly reports on Legal Services matters submitted to the Municipal Manager by 30 June 2025	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager
31.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To ensure legal compliance	% of SLAs, MOUs and MOAs reviewed per request by 30 June 2025	100% of SLAs, MOUs and MOAs reviewed per request by 30 June 2025	Percentage	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	Reports and proof of submission to the Municipal Manager
32.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To ensure legal compliance	Number of quarterly reports on the development and gazetting of By-Laws submitted to the Municipal Manager by 30 June 2025	4 quarterly reports on the development and gazetting of By-Laws submitted to the Municipal Manager by 30 June 2025	Number	Quarterly	1	1	2	0	0	0	Not achieved	The draft by-laws are in place, however awaits consultation process and to be gazetted	By-law consultation processes to unfold in the next quarter	Reports and proof of submission to the Municipal Manager

KPI NO	KPA	IDP PROGRAMME (IDP PRIORITY AREA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATOR TITLE	TARGET (OUTPUT)	UNIT OF MEASUREMENT	REPORTING CYCLE	TARGET BREAKDOWN			ACTUAL CUMULATIVE PERFORMANCE			ACHIEVED / NOT ACHIEVED	REASONS FOR DEVIATION	CORRECTIVE MEASURES TO BE TAKEN	POE
								Q1	Q2	MID YEAR	Q1	Q2	MID YEAR				
33.	Municipal Transformation & Institutional Development	Sustainable Development Orientated Municipality	To provide integrated human resource service	Number of quarterly progress reports on Performance Management and Development Systems submitted to the Municipal Manager by 30 June 2025	4 quarterly progress reports on Performance Management and Development Systems submitted to the Municipal Manager by 30 June 2025	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager
34.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To improve public participation	Number of quarterly municipal website reports compiled in line with MFMA section 75 by 30 June 2025	4 quarterly municipal website reports compiled in line with MFMA section 75 by 30 June 2025	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager
35.	Municipal Transformation & Institutional Development	Sustainable Development Orientated Municipality	To provide integrated human resource service	Annual workshop on policies held by 31 May 2025	Annual workshop on policies held by 31 May 2025	Date	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	Invitation and Attendance Registers
36.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To govern municipal affairs	Council committee itinerary annually developed and submitted to Council by 30 June 2025	Council committee itinerary annually developed and submitted to Council by 30 June 2025	Date	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	Council committee itinerary and Council resolution
37.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To govern municipal affairs	Number of quarterly Council meetings held by 30 June 2025	4 quarterly Council meetings held by 30 June 2025	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Agenda and attendance registers
38.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To govern municipal affairs	Number of quarterly updated Council resolution registers developed and submitted to the Municipal Manager by 30 June 2025	4 quarterly updated Council resolution registers developed and submitted to the Municipal Manager by 30 June 2025	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Updated Council resolution registers

KPI NO	KPA	IDP PROGRAMME (IDP PRIORITY AREA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATOR TITLE	TARGET (OUTPUT)	UNIT OF MEASUREMENT	REPORTING CYCLE	TARGET BREAKDOWN			ACTUAL CUMULATIVE PERFORMANCE			ACHIEVED / NOT ACHIEVED	REASONS FOR DEVIATION	CORRECTIVE MEASURES TO BE TAKEN	POE
								Q1	Q2	MID YEAR	Q1	Q2	MID YEAR				
39.	Good Governance and Community Participation	Sustainable Development Orientated Municipality	To ensure legal compliance	Number of quarterly reports on Labour relations matters submitted to the Municipal Manager by 30 June 2025	4 quarterly reports on Labour relations matters submitted to the Municipal Manager by 30 June 2025	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager
40.	Municipal Transformation & Institutional Development	Sustainable Development Orientated Municipality	To provide integrated human resource service	Number of quarterly reports on Employment Equity Plan (EEP) submitted to the Municipal Manager by 30 June 2025	4 quarterly reports on Employment Equity Plan (EEP) submitted to the Municipal Manager by 30 June 2025	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager
41.	Municipal Transformation & Institutional Development	Sustainable Development Orientated Municipality	To provide integrated human resource service	Number of quarterly reports on job descriptions developed/reviewed submitted to the Municipal Manager by 30 June 2025	4 quarterly reports on job descriptions developed/reviewed submitted to the Municipal Manager by 30 June 2025	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager
42.	Municipal Transformation & Institutional Development	Sustainable Development Orientated Municipality	To provide integrated human resource service	Number of vacant budgeted positions filled by 30 June 2025	45 vacant budgeted positions filled by 30 June 2025	Number	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	Report and appointment letters
43.	Municipal Transformation & Institutional Development	Sustainable Development Orientated Municipality	To provide integrated human resource service	Work Skills Plan annually developed and submitted to LGSETA by 30 June 2025	Work Skills Plan annually developed and submitted to LGSETA by 30 June 2025	Date	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	Work Skills Plan and proof of submission to LGSETA
44.	Municipal Transformation & Institutional Development	Sustainable Development Orientated Municipality	To provide integrated human resource service	Number of quarterly training reports submitted to the Municipal Manager by 30 June 2025	4 quarterly training reports submitted to the Municipal Manager by 30 June 2025	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager

KPI NO	KPA	IDP PROGRAMME (IDP PRIORITY AREA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATOR TITLE	TARGET (OUTPUT)	UNIT OF MEASUREMENT	REPORTING CYCLE	TARGET BREAKDOWN			ACTUAL CUMULATIVE PERFORMANCE			ACHIEVED / NOT ACHIEVED	REASONS FOR DEVIATION	CORRECTIVE MEASURES TO BE TAKEN	POE
								Q1	Q2	MID YEAR	Q1	Q2	MID YEAR				
45.	Municipal Transformation & Institutional Development	Sustainable Development Orientated Municipality	To provide record management services	Number of quarterly records management reports developed and submitted to the Municipal Manager by 30 June 2025	4 quarterly records management reports developed and submitted to the Municipal Manager by 30 June 2025	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager
46.	Municipal Transformation & Institutional Development	Sustainable Development Orientated Municipality	To provide auxiliary services	Number of quarterly facilities management reports developed and submitted to the Municipal Manager by 30 June 2025	4 quarterly facilities management reports developed and submitted to the Municipal Manager by 30 June 2025	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager
47.	Municipal Transformation & Institutional Development	Sustainable Development Orientated Municipality	To provide IT services	Number of quarterly reports on IT developed and submitted to the Municipal Manager by 30 June 2025	4 quarterly reports on IT developed and submitted to the Municipal Manager by 30 June 2025	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager
48.	Basic Service Delivery and Infrastructure Development	Road and Stormwater	To provide roads and stormwater services	Upgrade of 1.5km of the Ncwelengwe Internal Road from gravel to paving blocks completed by 30 June 2025	Upgrade of 1.5km of the Ncwelengwe Internal Road from gravel to paving blocks completed by 30 June 2025	Date	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	Close out report and Practical Completion Certificate
49.	Basic Service Delivery and Infrastructure Development	Road and Stormwater	To provide roads and stormwater services	Upgrade of 1.5km of the Gahuwe to Dithakong Access Road from gravel to paving blocks completed by 30 June 2025	Upgrade of 1.5km of the Gahuwe to Dithakong Access Road from gravel to paving blocks completed by 30 June 2025	Date	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	Close out report and Practical Completion Certificate
50.	Basic Service Delivery and Infrastructure Development	Road and Stormwater	To provide roads and stormwater services	Upgrade of 1.86km Kokfontein Access Road from gravel to paving blocks completed by 30 June 2025	Upgrade of 1.86km of the Kokfontein Access Road from gravel to paving blocks completed by 30 June 2025	Date	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	Close out report and Practical Completion Certificate

KPI NO	KPA	IDP PROGRAMME (IDP PRIORITY AREA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATOR TITLE	TARGET (OUTPUT)	UNIT OF MEASUREMENT	REPORTING CYCLE	TARGET BREAKDOWN			ACTUAL CUMULATIVE PERFORMANCE			ACHIEVED / NOT ACHIEVED	REASONS FOR DEVIATION	CORRECTIVE MEASURES TO BE TAKEN	POE
								Q1	Q2	MID YEAR	Q1	Q2	MID YEAR				
51.	Basic Service Delivery and Infrastructure Development	Road and Stormwater	To provide roads and stormwater services	Upgrade of 860 metres of the Masankong Access Road from gravel to paving blocks completed by 30 June 2025	Upgrade of 860 metres of the Masankong Access Road from gravel to paving blocks completed by 30 June 2025	Date	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	Close out report and Practical Completion Certificate
52.	Basic Service Delivery and Infrastructure Development	Road and Stormwater	To provide roads and stormwater services	Number of quarterly progress reports on road maintenance developed and submitted to the Municipal Manager by 30 June 2025	4 quarterly progress reports on road maintenance developed and submitted to the Municipal Manager by 30 June 2025	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager
53.	Basic Service Delivery and Infrastructure Development	Water and Sanitation	To provide bulk water and sanitation services	Madularanch water supply project completed by 30 June 2025	Madularanch water supply project completed by 30 June 2025	Date	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	Close out report and Practical Completion Certificate
54.	Basic Service Delivery and Infrastructure Development	Water and Sanitation	To provide bulk water and sanitation services	Doxon 1&2 water supply project completed by 30 June 2025	Doxon 1&2 water supply project completed by 30 June 2025	Date	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	Close out report and Practical Completion Certificate
55.	Basic Service Delivery and Infrastructure Development	Water and Sanitation	To provide bulk water and sanitation services	Heuningvlei water supply project completed by 30 June 2025	Heuningvlei water supply project completed by 30 June 2025	Date	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	Close out report and Practical Completion Certificate
56.	Basic Service Delivery and Infrastructure Development	Water and Sanitation	To provide bulk water and sanitation services	Logobate water supply project completed by 30 June 2025	Logobate water supply project completed by 30 June 2025	Date	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	Close out report and Practical Completion Certificate

KPI NO	KPA	IDP PROGRAMME (IDP PRIORITY AREA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATOR TITLE	TARGET (OUTPUT)	UNIT OF MEASUREMENT	REPORTING CYCLE	TARGET BREAKDOWN			ACTUAL CUMULATIVE PERFORMANCE			ACHIEVED / NOT ACHIEVED	REASONS FOR DEVIATION	CORRECTIVE MEASURES TO BE TAKEN	POE
								Q1	Q2	MID YEAR	Q1	Q2	MID YEAR				
57.	Basic Service Delivery and Infrastructure Development	Water and Sanitation	To provide bulk water and sanitation services	Cassel water supply project completed by 30 June 2025	Cassel water supply project completed by 30 June 2025	Date	Annually	.	.	.	N/A	N/A	N/A	N/A	N/A	N/A	Close out report and Practical Completion Certificate
58.	Basic Service Delivery and Infrastructure Development	Water and Sanitation	To provide bulk water and sanitation services	Kampaneng water supply project completed by 30 June 2025	Kampaneng water supply project completed by 30 June 2025	Date	Annually	.	.	.	N/A	N/A	N/A	N/A	N/A	N/A	Close out report and Practical Completion Certificate
59.	Basic Service Delivery and Infrastructure Development	Water and Sanitation	To provide bulk water and sanitation services	Padstow water supply project completed by 30 June 2025	Padstow water supply project completed by 30 June 2025	Date	Annually	.	.	.	N/A	N/A	N/A	N/A	N/A	N/A	Close out report and Practical Completion Certificate
60.	Basic Service Delivery and Infrastructure Development	Water and Sanitation	To provide bulk water and sanitation services	Cahar water supply project completed by 30 June 2025	Cahar water supply project completed by 30 June 2025	Date	Annually	.	.	.	N/A	N/A	N/A	N/A	N/A	N/A	Close out report and Practical Completion Certificate
61.	Basic Service Delivery and Infrastructure Development	Water and Sanitation	To provide bulk water and sanitation services	March water supply project completed by 30 June 2025	March water supply project completed by 30 June 2025	Date	Annually	.	.	.	N/A	N/A	N/A	N/A	N/A	N/A	Close out report and Practical Completion Certificate
62.	Basic Service Delivery and Infrastructure Development	Water and Sanitation	To provide bulk water and sanitation services	Dinokaneng water supply project completed by 30 June 2025	Dinokaneng water supply project completed by 30 June 2025	Date	Annually	.	.	.	N/A	N/A	N/A	N/A	N/A	N/A	Close out report and Practical Completion Certificate
63.	Basic Service Delivery and Infrastructure Development	Water and Sanitation	To provide bulk water and sanitation services	Number of boreholes refurbished in Metsimantsi Wyk 3&4 by 30 June 2025	3 boreholes refurbished in Metsimantsi Wyk 3&4 by 30 June 2025	Number	Annually	.	.	.	N/A	N/A	N/A	N/A	N/A	N/A	Close out report and Practical Completion Certificate

KPI NO	KPA	IDP PROGRAMME (IDP PRIORITY AREA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATOR TITLE	TARGET (OUTPUT)	UNIT OF MEASUREMENT	REPORTING CYCLE	TARGET BREAKDOWN			ACTUAL CUMULATIVE PERFORMANCE			ACHIEVED / NOT ACHIEVED	REASONS FOR DEVIATION	CORRECTIVE MEASURES TO BE TAKEN	POE
								Q1	Q2	MID YEAR	Q1	Q2	MID YEAR				
64.	Basic Service Delivery and Infrastructure Development	Water and Sanitation	To provide bulk water and sanitation services	Number of boreholes refurbished in Stillrus by 30 June 2025	2 boreholes refurbished in Stillrus by 30 June 2025	Number	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	Close out report and Practical Completion Certificate
65.	Basic Service Delivery and Infrastructure Development	Water and Sanitation	To provide bulk water and sanitation services	Number of boreholes refurbished in Magojaneng by 30 June 2025	2 boreholes refurbished in Magojaneng by 30 June 2025	Number	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	Close out report and Practical Completion Certificate
66.	Basic Service Delivery and Infrastructure Development	Water and Sanitation	To provide bulk water and sanitation services	Number of boreholes refurbished in Khudukwaneng by 30 June 2025	1 borehole refurbished in Khudukwaneng by 30 June 2025	Number	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	Close out report and Practical Completion Certificate
67.	Basic Service Delivery and Infrastructure Development	Water and Sanitation	To provide bulk water and sanitation services	Number of boreholes refurbished in Mathanthanyaneng by 30 June 2025	1 borehole refurbished in Mathanthanyaneng by 30 June 2025	Number	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	Close out report and Practical Completion Certificate
68.	Basic Service Delivery and Infrastructure Development	Water and Sanitation	To provide bulk water and sanitation services	Number of quarterly operations and maintenance reports submitted to the Municipal Manager by 30 June 2025	4 quarterly operations and maintenance reports submitted to the Municipal Manager by 30 June 2025	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager
69.	Basic Service Delivery and Infrastructure Development	Water and Sanitation	To provide bulk water and sanitation services	Number of quarterly reports on Water Balance developed and submitted to the Municipal Manager by 30 June 2025	4 quarterly reports on Water Balance developed and submitted to the Municipal Manager by 30 June 2025	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager

KPI NO	KPA	IDP PROGRAMME (IDP PRIORITY AREA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATOR TITLE	TARGET (OUTPUT)	UNIT OF MEASUREMENT	REPORTING CYCLE	TARGET BREAKDOWN			ACTUAL CUMULATIVE PERFORMANCE			ACHIEVED / NOT ACHIEVED	REASONS FOR DEVIATION	CORRECTIVE MEASURES TO BE TAKEN	POE
								Q1	Q2	MID YEAR	Q1	Q2	MID YEAR				
70.	Basic Service Delivery and Infrastructure Development	Water and Sanitation	To provide bulk water and sanitation services	Number of households provided with Sanitation at Dithakong, Maologane, Makgaladi & Gamorona by 30 June 2025	250 households provided with Sanitation at Dithakong, Maologane, Makgaladi & Gamorona by 30 June 2025	Number	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	Close out reports and Practical Completion Certificates
71.	Basic Service Delivery and Infrastructure Development	Fleet Management	To provide fleet management services	Number of quarterly fleet management reports submitted to the Municipal Manager by 30 June 2025	4 quarterly fleet management reports submitted to the Municipal Manager by 30 June 2025	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager
72.	Basic Service Delivery and Infrastructure Development	Town and Regional Planning	To implement the Spatial Planning and Land Use Management Act (SPLUMA)	Number of quarterly Municipal Planning Tribunal meetings held in terms of SPLUMA by 30 June 2025	4 quarterly Municipal Planning Tribunal meetings held in terms of SPLUMA by 30 June 2025	Number	Quarterly	1	1	2	1	0	1	Not achieved	The tribunal meetings could not be held in Q2 as the public participation processes by applicants were still pending	The unit will follow up with applicants to address the delay	Reports and proof of submission to the Municipal Manager
73.	Basic Service Delivery and Infrastructure Development	Town and Regional Planning	To implement the Spatial Planning and Land Use Management Act (SPLUMA)	% of land development applications quarterly processed as per request by 30 June 2025	100% of land development applications quarterly processed as per request by 30 June 2025	Percentage	Quarterly	100%	100%	100%	100%	100%	100%	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager
74.	Basic Service Delivery and Infrastructure Development	Town and Regional Planning	To implement the Spatial Planning and Land Use Management Act (SPLUMA)	% of building plans quarterly processed as per request by 30 June 2025	100% of building plans quarterly processed as per request by 30 June 2025	Percentage	Quarterly	100%	100%	100%	100%	100%	100%	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager
75.	Basic Service Delivery and Infrastructure Development	Town and Regional Planning	To implement the Spatial Planning and Land Use Management Act (SPLUMA)	Land survey annually conducted by 30 June 2025	Land survey annually conducted by 30 June 2025	Date	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	Report and proof of submission to the Municipal Manager

KPI NO	KPA	IDP PROGRAMME (IDP PRIORITY AREA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATOR TITLE	TARGET (OUTPUT)	UNIT OF MEASUREMENT	REPORTING CYCLE	TARGET BREAKDOWN			ACTUAL CUMULATIVE PERFORMANCE			ACHIEVED / NOT ACHIEVED	REASONS FOR DEVIATION	CORRECTIVE MEASURES TO BE TAKEN	POE
								Q1	Q2	MID YEAR	Q1	Q2	MID YEAR				
76.	Basic Service Delivery and Infrastructure Development	Integrated human settlements	To promote integrated human settlement planning	Number of quarterly housing data collection reports submitted to the Municipal Manager by 30 June 2025	4 quarterly housing data collection reports submitted to the Municipal Manager by 30 June 2025	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager
77.	Basic Service Delivery and Infrastructure Development	Integrated human settlements	To promote integrated human settlement planning	Housing Sector Plan developed by 30 June 2025	Housing Sector Plan developed by 30 June 2025	Date	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	Housing Sector Plan and Council Resolution
78.	Basic Service Delivery and Infrastructure Development	Integrated human settlements	To promote integrated human settlement planning	Number of housing consumer education awareness campaigns held by 30 June 2025	15 housing consumer education awareness campaigns held by 30 June 2025	Number	Quarterly	4	4	8	4	4	8	Achieved	N/A	N/A	Reports and Attendance Registers
79.	Basic Service Delivery and Infrastructure Development	Safe and Healthy Environments	To provide environmental management services	Number of environmental awareness campaigns held by 30 June 2025	15 environmental awareness campaigns held by 30 June 2025	Number	Quarterly	4	4	8	4	4	8	Achieved	N/A	N/A	Reports and Attendance Registers
80.	Basic Service Delivery and Infrastructure Development	Safe and Healthy Environments	To provide environmental management services	Number of awareness campaigns on the usage of recreational facilities held by 30 June 2025	15 awareness campaigns on the usage of recreational facilities held by 30 June 2025	Number	Quarterly	4	4	8	4	4	8	Achieved	N/A	N/A	Reports and Attendance Registers
81.	Basic Service Delivery and Infrastructure Development	Disaster Management	To provide Disaster Management Services	Number of disaster management awareness campaigns held by 30 June 2025	15 disaster management awareness campaigns held by 30 June 2025	Number	Quarterly	4	4	8	4	4	8	Achieved	N/A	N/A	Reports and Attendance Registers
82.	Basic Service Delivery and Infrastructure Development	Disaster Management	To provide Disaster Management Services	Number of quarterly Veld and Forest fire suppression and emergency incidents reports submitted to the Municipal Manager by 30 June 2025	4 quarterly Veld and Forest fire suppression and emergency incidents reports submitted to the Municipal Manager by 30 June 2025	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager

KPI NO	KPA	IDP PROGRAMME (IDP PRIORITY AREA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATOR TITLE	TARGET (OUTPUT)	UNIT OF MEASUREMENT	REPORTING CYCLE	TARGET BREAKDOWN			ACTUAL CUMULATIVE PERFORMANCE			ACHIEVED / NOT ACHIEVED	REASONS FOR DEVIATION	CORRECTIVE MEASURES TO BE TAKEN	POE
								Q1	Q2	MID YEAR	Q1	Q2	MID YEAR				
83.	Basic Service Delivery and Infrastructure Development	Disaster Management	To provide Disaster Management Services	Number of quarterly progress reports on the establishment of the Fire and Emergency Rescue Unit submitted to the Municipal Manager by 30 June 2025	4 quarterly progress reports on the establishment of the Fire and Emergency Rescue Unit submitted to the Municipal Manager by 30 June 2025	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager
84.	Basic Service Delivery and Infrastructure Development	Disaster Management	To provide Disaster Management Services	Occupational safety and emergency plan developed by 30 June 2025	Occupational safety and emergency plan developed by 30 June 2025	Date	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	Occupational safety and emergency plan and Council Resolution
85.	Basic Service Delivery and Infrastructure Development	Disaster Management	To provide Disaster Management Services	Disaster Management Plan annually reviewed by 30 June 2025	Disaster Management Plan annually reviewed by 30 June 2025	Date	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	Disaster Management Plan and Council Resolution
86.	Basic Service Delivery and Infrastructure Development	Refuse Removal	To provide refuse removal services	Number of households provided with refuse removal services in Hotazel and Vanzylsrus by 30 June 2025	840 households provided with refuse removal services in Hotazel and Vanzylsrus by 30 June 2025	Number	Quarterly	840	840	840	840	840	840	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager
87.	Basic Service Delivery and Infrastructure Development	Refuse Removal	To provide refuse removal services	Number of Commercial businesses provided with refuse removal services in Hotazel and Vanzylsrus by 30 June 2025	57 Commercial businesses provided with refuse removal services in Hotazel and Vanzylsrus by 30 June 2025	Number	Quarterly	57	57	57	57	57	57	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager
88.	Basic Service Delivery and Infrastructure Development	Community Development	To provide refuse removal	Number of internal audits performed on landfill sites by 30 June 2025	2 internal audits performed on landfill sites by 30 June 2025	Number	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	Reports and proof of submission to the Municipal Manager

KPI NO	KPA	IDP PROGRAMME (IDP PRIORITY AREA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATOR TITLE	TARGET (OUTPUT)	UNIT OF MEASUREMENT	REPORTING CYCLE	TARGET BREAKDOWN			ACTUAL CUMULATIVE PERFORMANCE			ACHIEVED / NOT ACHIEVED	REASONS FOR DEVIATION	CORRECTIVE MEASURES TO BE TAKEN	POE
								Q1	Q2	MID YEAR	Q1	Q2	MID YEAR				
89.	Basic Service Delivery and Infrastructure Development	Refuse Removal	To provide refuse removal services	Air Quality Management Plan annually reviewed by 30 June 2025	Air Quality Management Plan annually reviewed by 30 June 2025	Date	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	Air Quality Management Plan and Council Resolution
90.	Basic Service Delivery and Infrastructure Development	Community Development	To develop community facilities	Dithakong sports field renovated by 30 June 2025	Dithakong sports field renovated by 30 June 2025	Date	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	Close out report and Practical Completion Certificates
91.	Basic Service Delivery and Infrastructure Development	Community Development	To develop community facilities	Number of sports fields maintained at Laxey and Maphiniki by 30 June 2025	2 sports fields maintained at Laxey and Maphiniki by 30 June 2025	Number	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	Reports and proof of submission to the Municipal Manager
92.	Basic Service Delivery and Infrastructure Development	Community Development	To develop community facilities	Community hall constructed at Perdmonkie by 30 June 2025	Community hall constructed at Perdmonkie by 30 June 2025	Date	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	Close out report and Practical Completion Certificates
93.	Basic Service Delivery and Infrastructure Development	Community Development	To develop community facilities	Number of community halls maintained at Gadiboe, Rusfontein Wyk 10, Khankhudung, Tsineng, Laxey, Heuningvlei and Vanzylsrus by 30 June 2025	7 community halls maintained at Gadiboe, Rusfontein Wyk 10, Khankhudung, Tsineng, Laxey, Heuningvlei and Vanzylsrus by 30 June 2025	Number	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	Reports and proof of submission to the Municipal Manager
94.	Basic Service Delivery and Infrastructure Development	Community Development	To develop community facilities	Number of quarterly traffic and licensing reports submitted to the Municipal Manager by 30 June 2025	4 quarterly traffic and licensing reports submitted to the Municipal Manager by 30 June 2025	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager

KPI NO	KPA	IDP PROGRAMME (IDP PRIORITY AREA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATOR TITLE	TARGET (OUTPUT)	UNIT OF MEASUREMENT	REPORTING CYCLE	TARGET BREAKDOWN			ACTUAL CUMULATIVE PERFORMANCE			ACHIEVED / NOT ACHIEVED	REASONS FOR DEVIATION	CORRECTIVE MEASURES TO BE TAKEN	POE
								Q1	Q2	MID YEAR	Q1	Q2	MID YEAR				
95.	Basic Service Delivery and Infrastructure Development	Community Development	To develop community facilities	Business plan for the requisition of funds for libraries annually developed by 31 March 2025	Business plan for the requisition of funds for libraries annually developed by 31 March 2025	Date	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	Business Plan
96.	Basic Service Delivery and Infrastructure Development	Community Development	To develop community facilities	Memorandum of Understanding (MOU) on library services annually submitted to DSAC by 30 June 2025	Memorandum of Understanding (MOU) on library services annually submitted to DSAC by 30 June 2025	Date	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	MOU and proof of submission to DSAC
97.	Basic Service Delivery and Infrastructure Development	Community Development	To develop community facilities	Number quarterly reports on library programmes submitted to the Municipal Manager and the Department of Sport, Arts and Culture by 30 June 2025	4 quarterly reports on library programmes submitted to the Municipal Manager and the Department of Sport, Arts and Culture by 30 June 2025	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports, and Proof of submission to the Municipal Manager and DSAC
98.	Good Governance and Public Participation	Sustainable Development Orientated Municipality	To promote achievement of a clean annual audit outcome for the municipality	Audit Action Plan annually developed and adopted by Council by 31 January 2025	Audit Action Plan annually developed and adopted by Council by 31 January 2025	Date	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	Audit Action Plan and Council Resolution
99.	Good Governance and Public Participation	Sustainable Development Orientated Municipality	To promote achievement of a clean annual audit outcome for the municipality	Number of quarterly reports on the implementation of the audit action plan submitted to Council and Treasury by 30 June 2025	4 quarterly reports on the implementation of the audit action plan submitted to Council and Treasury by 30 June 2025	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports, Council Resolution and proof of submission to Treasury

KPI NO	KPA	IDP PROGRAMME (IDP PRIORITY AREA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATOR TITLE	TARGET (OUTPUT)	UNIT OF MEASUREMENT	REPORTING CYCLE	TARGET BREAKDOWN			ACTUAL CUMULATIVE PERFORMANCE			ACHIEVED / NOT ACHIEVED	REASONS FOR DEVIATION	CORRECTIVE MEASURES TO BE TAKEN	POE
								Q1	Q2	MID YEAR	Q1	Q2	MID YEAR				
100.	Municipal Financial Management & Viability	Sustainable Development Orientated Municipality	To promote and enhance the financial viability of the municipality	Number of monthly cashbook and bank reconciliation reports submitted to the Municipal Manager by 30 June 2025	12 monthly cashbook and bank reconciliation reports submitted to the Municipal Manager by 30 June 2025	Number	Monthly	3	2	6	3	2	5	Not achieved	The report was submitted late and therefore was regarded as not achieved.	The report was for Q2 was submitted during Q3. Timelines have been agreed with the managers on when all reports should be submitted.	Reports and proof of submission to the Municipal Manager
101.	Municipal Financial Management & Viability	Sustainable Development Orientated Municipality	To promote and enhance the financial viability of the municipality	Annual Financial Statements and supporting schedules submitted to AGSA by 31 August 2024	Annual Financial Statements and supporting schedules submitted to AGSA by 31 August 2024	Date	Annually	31 Aug	-	31 Aug	31 Aug	-	31 Aug	Achieved	N/A	N/A	Annual Financial Statements and supporting schedules and proof of submission to AGSA
102.	Municipal Financial Management & Viability	Sustainable Development Orientated Municipality	To promote and enhance the financial viability of the municipality	Number of monthly reports on timeous billing and mailing of accounts to customers submitted to the Municipal Manager by 30 June 2025	12 monthly reports on timeous billing and mailing of accounts to customers submitted to the Municipal Manager by 30 June 2025	Number	Monthly	3	3	6	3	3	6	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager
103.	Municipal Financial Management & Viability	Sustainable Development Orientated Municipality	To promote and enhance the financial viability of the municipality	Bad debts report annually submitted to Council by 30 June 2025	Bad debts report annually submitted to Council by 30 June 2025	Date	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	Report and Council Resolutions
104.	Municipal Financial Management & Viability	Sustainable Development Orientated Municipality	To promote and enhance the financial viability of the municipality	Number of monthly reports on debtors' reconciliation submitted to the Municipal Manager by 30 June 2025	12 monthly reports on debtors' reconciliation submitted to the Municipal Manager by 30 June 2025	Number	Monthly	3	3	6	3	3	6	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager

KPI NO	KPA	IDP PROGRAMME (IDP PRIORITY AREA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATOR TITLE	TARGET (OUTPUT)	UNIT OF MEASUREMENT	REPORTING CYCLE	TARGET BREAKDOWN			ACTUAL CUMULATIVE PERFORMANCE			ACHIEVED / NOT ACHIEVED	REASONS FOR DEVIATION	CORRECTIVE MEASURES TO BE TAKEN	POE
								Q1	Q2	MID YEAR	Q1	Q2	MID YEAR				
105.	Municipal Financial Management & Viability	Sustainable Development Orientated Municipality	To promote and enhance the financial viability of the municipality	Indigent register annually developed and submitted to Council by 30 June 2025	Indigent register annually developed and submitted to Council by 30 June 2025	Date	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	Indigent Register and Council Resolution
106.	Municipal Financial Management & Viability	Sustainable Development Orientated Municipality	To promote and enhance the financial viability of the municipality	Adjustment Budget annually compiled and submitted to Council by 28 February 2025	Adjustment Budget annually compiled and submitted to Council by 28 February 2025	Date	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	Adjustment Budget and Council Resolution
107.	Municipal Financial Management & Viability	Sustainable Development Orientated Municipality	To promote and enhance the financial viability of the municipality	Draft Budget annually compiled and submitted to Council by 31 March 2025	Draft Budget annually compiled and submitted to Council by 31 March 2025	Date	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	Draft Budget and Council Resolution
108.	Municipal Financial Management & Viability	Sustainable Development Orientated Municipality	To promote and enhance the financial viability of the municipality	Final Budget annually compiled and submitted to Council by 31 May 2025	Final Budget annually compiled and submitted to Council by 31 May 2025	Date	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	Final Budget and Council Resolution
109.	Municipal Financial Management & Viability	Sustainable Development Orientated Municipality	To promote and enhance the financial viability of the municipality	Number of monthly Section 71 reports submitted to the Municipal Manager and Treasury by 30 June 2025	12 monthly Section 71 reports submitted to the Municipal Manager and Treasury by 30 June 2025	Number	Monthly	3	3	6	3	2	5	Not achieved	The report was submitted late and therefore was regarded as not achieved.	The report was for Q2 was submitted during Q3. Timelines have been agreed with the managers on when all reports should be submitted.	Reports and proof of submission to the Municipal Manager and Treasury
110.	Municipal Financial Management & Viability	Sustainable Development Orientated Municipality	To promote and enhance the financial viability of the municipality	Section 72 report annually developed and submitted to Council by 31 January 2025	Section 72 report annually developed and submitted to Council by 31 January 2025	Date	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	Report and Council Resolution

KPI NO	KPA	IDP PROGRAMME (IDP PRIORITY AREA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATOR TITLE	TARGET (OUTPUT)	UNIT OF MEASUREMENT	REPORTING CYCLE	TARGET BREAKDOWN			ACTUAL CUMULATIVE PERFORMANCE			ACHIEVED / NOT ACHIEVED	REASONS FOR DEVIATION	CORRECTIVE MEASURES TO BE TAKEN	POE
								Q1	Q2	MID YEAR	Q1	Q2	MID YEAR				
111.	Municipal Financial Management & Viability	Sustainable Development Orientated Municipality	To promote and enhance the financial viability of the municipality	Number of quarterly reports on withdrawals submitted to Council by 30 June 2025	4 quarterly reports on withdrawals submitted to Council by 30 June 2025	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and Council Resolutions
112.	Municipal Financial Management & Viability	Sustainable Development Orientated Municipality	To promote and enhance the financial viability of the municipality	Number of quarterly conditional grants expenditure reports submitted to the Municipal Manager and Treasury by 30 June 2025	4 quarterly conditional grants expenditure reports submitted to the Municipal Manager and Treasury by 30 June 2025	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager and Treasury
113.	Municipal Financial Management & Viability	Sustainable Development Orientated Municipality	To promote and enhance the financial viability of the municipality	Number of quarterly reports on investments made submitted to the Municipal Manager by 30 June 2025	4 quarterly reports on investments made submitted to the Municipal Manager by 30 June 2025	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager
114.	Municipal Financial Management & Viability	Sustainable Development Orientated Municipality	To promote and enhance the financial viability of the municipality	Number of quarterly updated contract registers submitted to the Municipal Manager by 30 June 2025	4 quarterly updated contract registers submitted to the Municipal Manager by 30 June 2025	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager
115.	Municipal Financial Management & Viability	Sustainable Development Orientated Municipality	To promote and enhance the financial viability of the municipality	Number of quarterly reports on inventory stock counts submitted to the Municipal Manager by 30 June 2025	4 quarterly reports on inventory stock counts submitted to the Municipal Manager by 30 June 2025	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager
116.	Municipal Financial Management & Viability	Sustainable Development Orientated Municipality	To promote and enhance the financial viability of the municipality	Procurement plan annually developed and submitted to Council and Treasury by 30 September 2024	Procurement plan annually developed and submitted to Council and Treasury by 30 September 2024	Date	Annually	30 Sep	-	30 Sep	1 Jul	N/A	1 Jul	Achieved	N/A	N/A	Procurement plan and Council Resolutions

KPI NO	KPA	IDP PROGRAMME (IDP PRIORITY AREA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATOR TITLE	TARGET (OUTPUT)	UNIT OF MEASUREMENT	REPORTING CYCLE	TARGET BREAKDOWN			ACTUAL CUMULATIVE PERFORMANCE			ACHIEVED / NOT ACHIEVED	REASONS FOR DEVIATION	CORRECTIVE MEASURES TO BE TAKEN	POE
								Q1	Q2	MID YEAR	Q1	Q2	MID YEAR				
117.	Municipal Financial Management & Viability	Sustainable Development Orientated Municipality	To promote and enhance the financial viability of the municipality	Number of quarterly procurement plan monitoring reports submitted to Council by 30 June 2025	4 quarterly procurement plan monitoring reports submitted to Council by 30 June 2025	Number	Quarterly	1	1	2	1	0	1	Not achieved	The report was submitted late and therefore was regarded as not achieved.	The report was for Q2 was submitted during Q3. Timelines have been agreed with the managers on when all reports should be submitted.	Reports and Council Resolutions
118.	Municipal Financial Management & Viability	Sustainable Development Orientated Municipality	To promote and enhance the financial viability of the municipality	Number of quarterly reports on the monitoring of the performance of contracts submitted to Council by 30 June 2025	4 quarterly reports on the monitoring of the performance of contracts submitted to Council by 30 June 2025	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and Council Resolutions
119.	Municipal Financial Management & Viability	Sustainable Development Orientated Municipality	To promote and enhance the financial viability of the municipality	Number of quarterly reports on the Unauthorized Irregular, Fruitless and Wasteful expenditure submitted to the Municipal Manager by 30 June 2025	4 quarterly reports on the Unauthorized Irregular, Fruitless and Wasteful expenditure submitted the Municipal Manager by 30 June 2025	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager
120.	Municipal Financial Management & Viability	Sustainable Development Orientated Municipality	To ensure that the municipal assets are properly safeguarded	Updated GRAP compliant asset registers annually developed and submitted to Office of the Auditor General by 31 August 2024	Updated GRAP compliant asset registers annually developed and submitted to Office of the Auditor General by 31 August 2024	Date	Annually	31 Aug	-	31 Aug	31 Aug	N/A	31 Aug	Achieved	N/A	N/A	Reports and proof of submission to AG
121.	Municipal Financial Management & Viability	Sustainable Development Orientated Municipality	To ensure that the municipal assets are properly safeguarded	Number of quarterly reports on the physical verification of assets submitted to the Municipal Manager by 30 June 2025	4 quarterly reports on the physical verification of assets submitted to the Municipal Manager by 30 June 2025	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager

KPI NO	KPA	IDP PROGRAMME (IDP PRIORITY AREA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATOR TITLE	TARGET (OUTPUT)	UNIT OF MEASUREMENT	REPORTING CYCLE	TARGET BREAKDOWN			ACTUAL CUMULATIVE PERFORMANCE			ACHIEVED / NOT ACHIEVED	REASONS FOR DEVIATION	CORRECTIVE MEASURES TO BE TAKEN	POE
								Q1	Q2	MID YEAR	Q1	Q2	MID YEAR				
122.	Municipal Financial Management & Viability	Sustainable Development Orientated Municipality	To ensure that the municipal assets are properly safeguarded	Disposal report annually submitted to Council by 30 June 2025	Disposal report annually submitted to Council by 30 June 2025	Date	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	Report and Council Resolution
123.	Local Economic Development	Local Economic Development	To promote local economic development	Number of jobs created through EPWP and infrastructure projects by 30 June 2025	240 jobs created through EPWP and infrastructure projects by 30 June 2025	Date	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	Report and proof of submission to the Municipal Manager
124.	Local Economic Development	Local Economic Development	To promote local economic development	Number of LED projects financially supported by 30 June 2025	30 LED projects financially supported by 30 June 2025	Number	Bi-annually	-	15	0	N/A	0	0	Not achieved	Non-submission of compliance documents by applicants	Funding will take place in Q3	Reports and acceptance letters
125.	Local Economic Development	Local Economic Development	To promote local economic development	Number of quarterly municipal business licenses progress reports submitted to the Municipal Manager by 30 June 2025	4 quarterly municipal business licenses progress reports submitted to the Municipal Manager by 30 June 2025	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager
126.	Local Economic Development	Local Economic Development	To promote local economic development	Number of quarterly SLP progress reports submitted to the Municipal Manager by 30 June 2025	4 quarterly SLP progress reports submitted to the Municipal Manager by 30 June 2025	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager
127.	Local Economic Development	Local Economic Development	To promote local economic development	Number of quarterly LED Forum meetings held by 30 June 2025	4 quarterly LED Forum meetings held by 30 June 2025	Number	Quarterly	1	1	2	0	1	1	Not achieved	Meeting could not be held in Q1 due to the LED unit being committed to other activities	The meeting was held in Q2	Minutes and attendance registers
128.	Local Economic Development	Local Economic Development	To promote local economic development	LED summit annually held by 30 June 2025	LED summit annually held by 30 June 2025	Date	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	Report and proof of submission to the Municipal Manager

KPI NO	KPA	IDP PROGRAMME (IDP PRIORITY AREA)	STRATEGIC OBJECTIVE	KEY PERFORMANCE INDICATOR TITLE	TARGET (OUTPUT)	UNIT OF MEASUREMENT	REPORTING CYCLE	TARGET BREAKDOWN			ACTUAL CUMULATIVE PERFORMANCE			ACHIEVED / NOT ACHIEVED	REASONS FOR DEVIATION	CORRECTIVE MEASURES TO BE TAKEN	POE
								Q1	Q2	MID YEAR	Q1	Q2	MID YEAR				
129.	Local Economic Development	Local Economic Development	To promote local economic development	LED Strategy reviewed by 30 June 2025	LED Strategy reviewed by 30 June 2025	Date	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	LED Strategy and Council Resolution
130.	Local Economic Development	Local Economic Development	To promote local economic development	Number of business plans for the funding of an artisanal skills development programme submitted to potential funders by 30 June 2025	2 business plans for the funding of an artisanal skills development programme submitted to potential funders by 30 June 2025	Number	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	Business plans and proof of submission to potential funders
131.	Local Economic Development	Local Economic Development	To enhance tourism development	Tourism exhibition annually attended by 30 June 2025	Tourism exhibition annually attended by 30 June 2025	Date	Annually	-	-	-	N/A	N/A	N/A	N/A	N/A	N/A	Report and proof of submission to the Municipal Manager
132.	Local Economic Development	Local Economic Development	To enhance tourism development	Number of quarterly reports on tourism attraction sites identified submitted to the Municipal Manager by 30 June 2025	4 quarterly reports on tourism attraction sites identified submitted to the Municipal Manager by 30 June 2025	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports and proof of submission to the Municipal Manager
133.	Local Economic Development	Local Economic Development	To enhance tourism development	Number of quarterly tourism promotion events participated in by 30 June 2025	4 quarterly tourism promotion events participated in by 30 June 2025	Number	Quarterly	1	1	2	1	1	2	Achieved	N/A	N/A	Reports, Attendance Registers, and proof of submission to the Municipal Manager

Section 14: Municipal Manager's Quality Certificate

JOE MOROLONG LOCAL MUNICIPALITY



JOE MOROLONG
LOCAL MUNICIPALITY

NC 451

QUALITY CERTIFICATE

I, Boipelo Dorcas Motlhaping, Municipal Manager of Joe Morolong Local Municipality, hereby certify that-

(mark as appropriate)

☐

The monthly budget statements

☐

The quarterly report on the implementation of the budget and financial state of affairs of the municipality

☒

The mid-year budget and performance assessment

For the 1st Semester of 2024/25 *FY* has been prepared in accordance with the Municipal Finance Management Act and regulations made under the Act.

PRINT NAME:.....Boipelo Dorcas Motlhaping.....

Municipal Manager of JOE MOROLONG LOCAL MUNICIPALITY (NC 451)

Signature: Boipelo Dorcas Motlhaping

Date : 24/01/2025